



# ANNUAL REPORT

STATE OF ALABAMA DEPARTMENT OF YOUTH SERVICES



ANNUAL REPORT

# 2009



CAMPUS ROAD PAVING



MT. MEIGS CONSTRUCTION



TUSCALOOSA RENOVATION





Dear Governor Riley,

The Department of Youth Services is pleased to present to you its 2009 Annual Report detailing the activities of the agency during the fiscal year. During this period, we faced many challenges, yet achieved many goals.

For example, the Department participated in the establishment of the new State Council governing the transfer of juvenile cases between states; developed a plan to allow providers who establish evidence based, non-residential treatment programs serving DYS diversion cases to participate in Medicaid reimbursement through our agency; assumed responsibility for the former CITY program bringing fiscal accountability and improved management oversight to the newly named "SPAN" program; and, in cooperation with the Annie E. Casey Foundation's Strategic Consulting Group and local courts, formalized a grant request process that we believe will continue to increase the number of effective diversion programs serving the local courts.

Additionally, our Department continues its commitment to fiscal accountability having received outstanding reports regarding both our property audit and State Examiner's reports. None of this could have been accomplished without the support and encouragement of your administration, as well as that of the Legislature, our Board, members of our advisory committees, our departmental staff, the numerous volunteers who give so freely of their time and our partners in the State's Court System.

With this strengthened partnership, we anticipate continued success in our programs and activities in the coming fiscal year.

Respectfully submitted,

J. Walter Wood, Jr.  
Executive Director

YOUTH SERVICES  
LETTER TO GOVERNOR

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# TABLE OF CONTENTS

2009 ANNUAL REPORT

DEPARTMENT OF YOUTH SERVICES

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2009 CONSTRUCTION





1	REPORT OF THE BOARD
5	FEATURED PROGRAMS
7	YOUTH SERVICES BOARD MEMBERS
10	DEPARTMENTAL LAND HOLDINGS
11	DEPARTMENTAL STATISTICS
12	PRIVATE PROVIDERS
13	FINANCIAL STATEMENTS
15	DEPARTMENTAL MISSION AND GOALS
16	DIRECTORY
17	ORGANIZATIONAL CHART



Chairman Johnson

The Board elected new officers for the 2009 calendar year. Unanimously elected were Dr. Eddie Johnson, Chairman, Hon. Terri Bozeman-Lovell, Vice-Chairman, and Ms. Kathy Vincent, Secretary-Treasurer.

Dr. Johnson has represented the State Superintendent of Education on the Youth Services Board since 1989, and was the Vice-Chairman of the Board for more than six years.

Judge Bozeman-Lovell was appointed to the Youth Services Board on January 1, 2004, and represents the Alabama Juvenile Judges' Association. Prior to her election, she was the Secretary-Treasurer of the Board.



Vice-Chairman Bozeman-Lovell



Secretary-Treasurer Vincent

Ms. Kathy Vincent, staff assistant to the State Health Officer, Dr. Donald E. Williamson, represents the Department of Public Health on the Youth Services Board.



Dr. John Stewart

Dr. John Stewart, Superintendent of the Department of Youth Services School District, retired at the beginning of 2009. A native of Virginia, and graduate of the University of Virginia and Auburn University, Dr. Stewart was the first Superintendent of the School District, and held this position for more than twenty-five years.

Several Board appointments were made by the Governor in 2009. Reappointed to the Board was Mr. Willie Jones, Executive Director of the Cleveland Avenue YMCA in Montgomery, Alabama. Mr. Jones was originally appointed to the Board in December, 2008 and represents the 2nd Congressional District.



Mr. Willie Jones

Newly appointed to the Board was Mr. Robert Duke, Marion Military Institute TAC Officer. Mr. Duke represents the 7th Congressional District.



Mr. Robert Duke



Dr. Kirk Curnutt, Facilitator, and Staff



Patty Thompson and Samantha Bonner

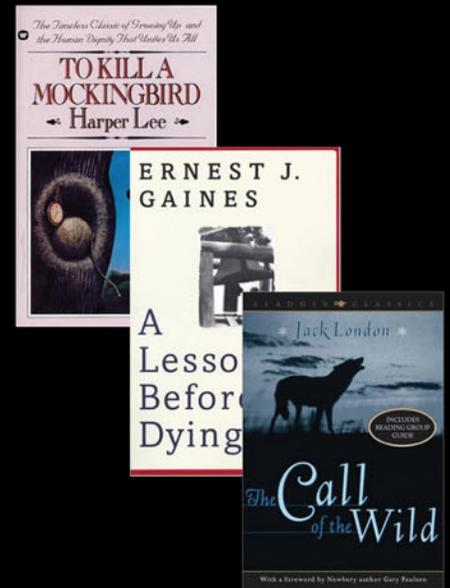


Harold Abram and Ginger Dunn

During the third quarter of the fiscal year, both staff and students participated in the "Big Read", a program funded by a grant from the National Endowment of the Arts. During this joint project between the Alabama Writers' Forum and the Department, three different books were read over a period of several months. The first, *To Kill a Mockingbird*, by Monroeville native Harper Lee, and a perennial favorite of most high schools, took both the staff and students back in time.

The second book, *A Lesson Before Dying*, written by Ernest J. Gaines, a native of Pointe Coupe Parish, Louisiana, and first published in 1993, was a first read for both staff and students. Its setting was a small Cajun community in Louisiana during the late 1940s.

The final book, Jack London's *The Call of the Wild*, gave both staff and students a look at the harshness of the Alaska wilderness from a sled dog's perspective.





Construction at Tuscaloosa



Construction at Tuscaloosa



Construction at Mt. Meigs



Construction at Mt. Meigs

In July, The Department received its official Notice to Proceed from the Building Commission for two planned construction projects. The first, a total renovation of the Tuscaloosa County Juvenile Detention facility will, when completed, serve as a specialized therapeutic treatment facility for females and will be managed by the University of Alabama School of Social Work's Youth Services Institute.

The second project was the construction of three new dormitories on the Mt. Meigs Campus. Each dorm will provide individual room housing specifically designed for sex offenders. One of the units will house the younger sex offenders, eleven and twelve year olds, separately.

All of these dorms were designed to be energy efficient and will meet or exceed LEED requirements. LEED is a voluntary certification program that promotes a reduction in energy use, an increase in water efficiency, an improvement in indoor air quality and a reduction in waste throughout a building's life cycle.



Completed Portable Stage



Completed Portable Stage



Demonstration of Power Point



Another Photo of Construction

The Building Construction Training Program at Sequoyah School, which began in 2008, continues to train girls in areas of carpentry, electrical and welding.

For their first training exercise, the girls demolished, then expanded, and finally re-constructed the classroom to include a shop work area. The next project was the construction of a portable stage.

Those girls who complete the program will obtain certification from the National Center for Construction Education and Research (NCCER), thus improving their ability to find employment in the higher paying construction, industrial and utility industries.

At the Vacca Campus, McNeel School, Danny Gamble, of the Writers' Forum, delivered the key note address for the book signing of *A Long Time Coming*. Seven students read their favorite poems from the anthology. Shown below is Representative James Fields, a DYS Board member, having his copy of *A Long Time Coming* auto-graphed by one of the authors.



Representative James Fields, DYS Board Member with a Vacca Student

Delivering the key note address at the book release of *The Open Window* at Sequoyah School, Chalkville Campus was Glenny Brock, editor-in-chief of the Birmingham Weekly. She urged the writers to continue using writing as a refuge and as a gateway during her keynote address.

Among the guests at the book signing at Sequoyah School was Superintendent of Education Dr. Tyrone Yarbrough. He told each of the five participants, "You are now a published writer, and not many people can say that."



Dr. Tyrone Yarbrough at Sequoyah School

At Wallace School on the Mt. Meigs Campus, forty students contributed poems, stories and memoirs to make *Open the Door 11* the largest anthology ever published during the eleven years of the Writing Our Stories: An Anti-Violence Creative Writing Program.

Present at the book signing and delivering the keynote address was Honorable Brian Huff, Presiding Circuit Judge of Family Court in Birmingham and current DYS Board member.



Honorable Brian Huff

Judge Huff told the writers, "This book gives you young men the inspiration and the realization that you can accomplish your goals. Hold on to this talent, use it, make the most of it."

Lewis Jackson, Men's Head Basketball Coach at Alabama State University attended the Mt. Meigs book signing and provided encouragement to the student authors. Coach Jackson is a native of Wetumpka, Alabama and was named to lead his alma mater in June 2005.



Coach Lewis Jackson

# YOUTH SERVICES BOARD MEMBERS

Governor

Honorable Bob Riley  
 State Capitol  
 600 Dexter Avenue  
 Montgomery, AL 36130

Term Expires

Continuous  
 As Governor

State Department Heads

Name and Address

John Houston, Commissioner  
 Ala. Dept. of Mental Health  
 100 N. Union Street  
 Montgomery, AL 36130

Dr. Donald E. Williamson  
 State Health Officer  
 Ala. Dept. of Public Health  
 RSA Tower Suite 1010  
 Montgomery, AL 36130

Nancy Buckner, Commissioner  
 Ala. Dept. of Human Resources  
 50 N. Ripley Street, Suite 2218  
 Montgomery, AL 36104

Bill Johnson, Director  
 Ala. Dept. of Economic &  
 Community Affairs  
 401 Adams Avenue  
 Montgomery, AL 36103

Doni Ingram  
 Ala. Dept. of Economic &  
 Community Affairs  
 401 Adams Avenue  
 Montgomery, AL 36103

Dr. Joe Morton  
 State Superintendent  
 Ala. Dept. of Education  
 P.O. Box 302101  
 Montgomery, AL 36130

Proxies

Steve Lafreniere, Director of the  
 Office of Children's Services  
 100 N. Union Street  
 Montgomery, AL 36130

Kathy C. Vincent  
 Ala. Dept. of Public Health  
 RSA Tower Suite 1552  
 Montgomery, AL 36130

Carolyn Lapsley  
 Ala. Dept. of Human Resources  
 50 N. Ripley Street, Suite 2218  
 Montgomery, AL 36104

Robert Pruitt,  
 Safety Division  
 401 Adams Avenue  
 Montgomery, AL 36103

Robert Pruitt,  
 Safety Division  
 401 Adams Avenue  
 Montgomery, AL 36103

Dr. Eddie Johnson  
 Deputy State Superintendent  
 Ala. Dept. of Education  
 P.O. Box 302101  
 Montgomery, AL 36130

Term Expires

Continuous as  
 State Dept. Head

Continuous as  
 State Dept. Head

Continuous as  
 State Dept. Head  
 (Appt. 09/16/08)

Continuous as  
 State Dept. Head

Continuous as  
 State Dept. Head

Continuous as  
 State Dept. Head

# YOUTH SERVICES BOARD MEMBERS

## Congressional District Appointments

<u>Name and Address</u>		<u>Term Expires</u>
Phillip Andy Wynne St. Mary's Home 4350 Moffett Road Mobile, AL 36618	1st Congressional District	9/02/2011
Willie R. Jones, Executive Director Cleveland Avenue YMCA 1201 Rosa Parks Avenue Montgomery, AL 36108	2nd Congressional District	9/02/2014
Charles Smith 1280 Sweetwood Court Auburn, AL 36830	3rd Congressional District	9/02/2012
Stacie Jenkins 140 Max Graben Circle Albertville, AL 35950	4th Congressional District	9/02/2013
William A. McDowell Second Mile Development P.O. Box 2531 Huntsville, AL 35804	5th Congressional District	9/02/2015
David C. Wilkinson 2504 Iverness Point Drive Birmingham, AL 35242	6th Congressional District	9/02/2011
Robert M. Duke 41121 AL Hwy 69 Gallion, AL 36742	7th Congressional District	9/02/2014

## Alabama Juvenile Judges' Association

<u>Name and Address</u>		<u>Term Expires</u>
Judge Terri Bozeman Lovell District Court P.O. Box 455 Hayneville, Alabama 36040	Appointed 01/01/2004	9/01/2009
Judge J. Brian Huff Jefferson County Family Court 120 Second Court North Birmingham, Alabama 35204-4765	Appointed 09/01/2009	9/02/2015

YOUTH SERVICES  
BOARD MEMBERS



# YOUTH SERVICES BOARD MEMBERS

## Chief Probation Officer Association

<u>Name and Address</u>		<u>Term Expires</u>
Bruce Howell Montgomery County Juvenile Court P.O. Box 9219 Montgomery, AL 36108	Appointed 8/28/2007	9/02/2009
Patricia "Pat" Smith P.O. Box 442 Troy, AL 36079	Appointed 9/9/2009	9/2/2015

## Legislative Appointments

<u>Name and Address</u>		<u>Term Expires</u>
Senator Ted Little Ala. State House 11 South Union Street Montgomery, AL 36130	Alabama Senate	Concurrent with Legislative Term (Appointed 03/27/08)
Senator Tom Butler Ala. State House 11 South Union Street Montgomery, AL 36130	Alabama Senate	Concurrent with Legislative Term (Appointed 07/08/08)
Representative Priscilla Dunn 460 Carriage Hills Drive Bessemer, AL 35022	Alabama House of Representatives	Concurrent with Legislative Term
Representative James C. Fields, Jr. P.O. Box 635 Hanceville, AL 35077	Alabama House of Representatives	Concurrent with Legislative Term (Appt. 9/03/2009)
Representative Mac Gipson 507 Cook Road Prattville, AL 36067	Alabama House of Representatives	Concurrent with Legislative Term (Re-Appt. 1/31/2007)

## Officers

Dr. Eddie Johnson, Chairman  
Hon. Terri Bozeman Lovell, Vice-Chairman  
Ms. Kathy Vincent, Secretary-Treasurer

## Representative of the Governor

Ken Wallis, Esq.  
Governor's Legal Advisor State Capitol  
600 Dexter Avenue Montgomery, AL 36130

# LAND



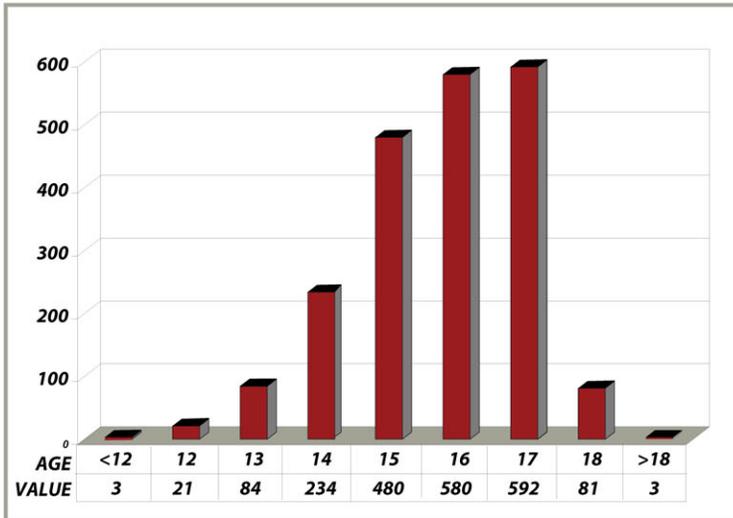
Facility	County	Acreage
Autauga Campus	Autauga	63.07 ± (1)
Birmingham Lots	Jefferson	.36 ± (2)
Chalkville Campus	Jefferson	575.16 ± (3)
Jemison Group Home	Chilton	38.46 ± (1)
Colbert County Lots	Colbert	8.10 ± (2)
Gadsden Group Home	Etowah	.14 ±
Montgomery Group Home	Montgomery	6.17 ±(1)
Mount Meigs Complex	Montgomery	780.53 ± (4)(5)
Troy Group Home	Pike	1.04 ± (1)
Vacca Campus	Jefferson	178.06 ± (2)
	● Total Acreage	1,651.09 ±
Less Gadsden Group Home	Etowah	-.14 ± (6)
	● Total Acreage	1,650.95 ±

- (1) 1991 Survey by Robert Meadows, Alabama Department of Conservation
- (2) 1998 Report of the Alabama Department of Conservation
- (3) 1997 Survey by Sain & Associates and Robert Meadows
- (4) 1997 Survey by Larry Speaks
- (5) 2002 Land sale to DOT
- (6) 2009 Land sale through the Department of Conservation

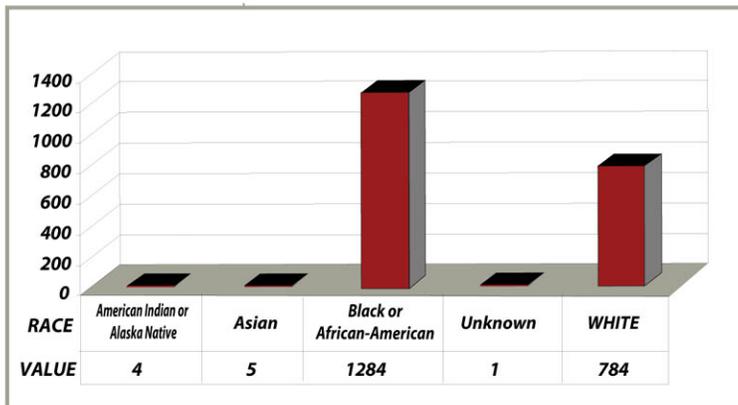
# STATISTICS ON

# YOUTH ADMISSIONS

# 11

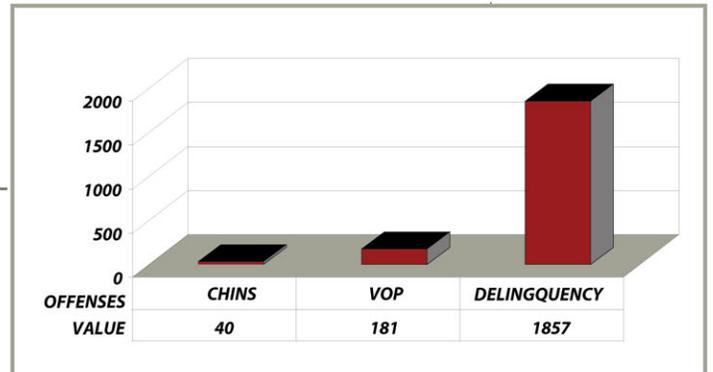


YOUTH BY AGE

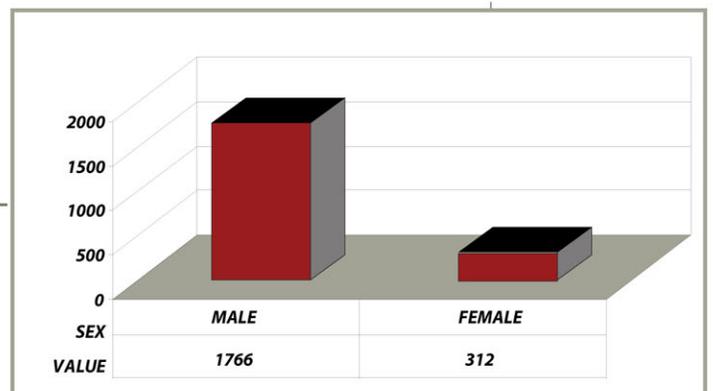


YOUTH BY RACE

YOUTH BY OFFENSES



YOUTH BY GENDER



**● BLOUNT COUNTY**

Alabama Youth Homes  
Oneonta Girls

Alabama Youth Homes  
Oneonta Boys

**● ELMORE COUNTY**

Alabama Youth Homes  
Wetumpka

**● ETOWAH COUNTY**

The Bridge:  
Alpine  
Kennington  
Mitchell

**● HALE COUNTY**

West Alabama Youth Services  
New Beginnings

West Alabama Youth Services  
Girl's Group Home

**● HOUSTON COUNTY**

Big Brother's Home  
Away From Home

Laurel Oaks Behavioral  
Center

**● LEE COUNTY**

Lee County Youth  
Development Center  
BEAMS  
OPEN DOORS  
VOYAGES I & II

**● MACON COUNTY**

Three Springs Tuskegee

**● MADISON COUNTY**

Three Springs Madison

**● MONTGOMERY COUNTY**

Group Homes for Children  
New Horizons

**● MOBILE COUNTY**

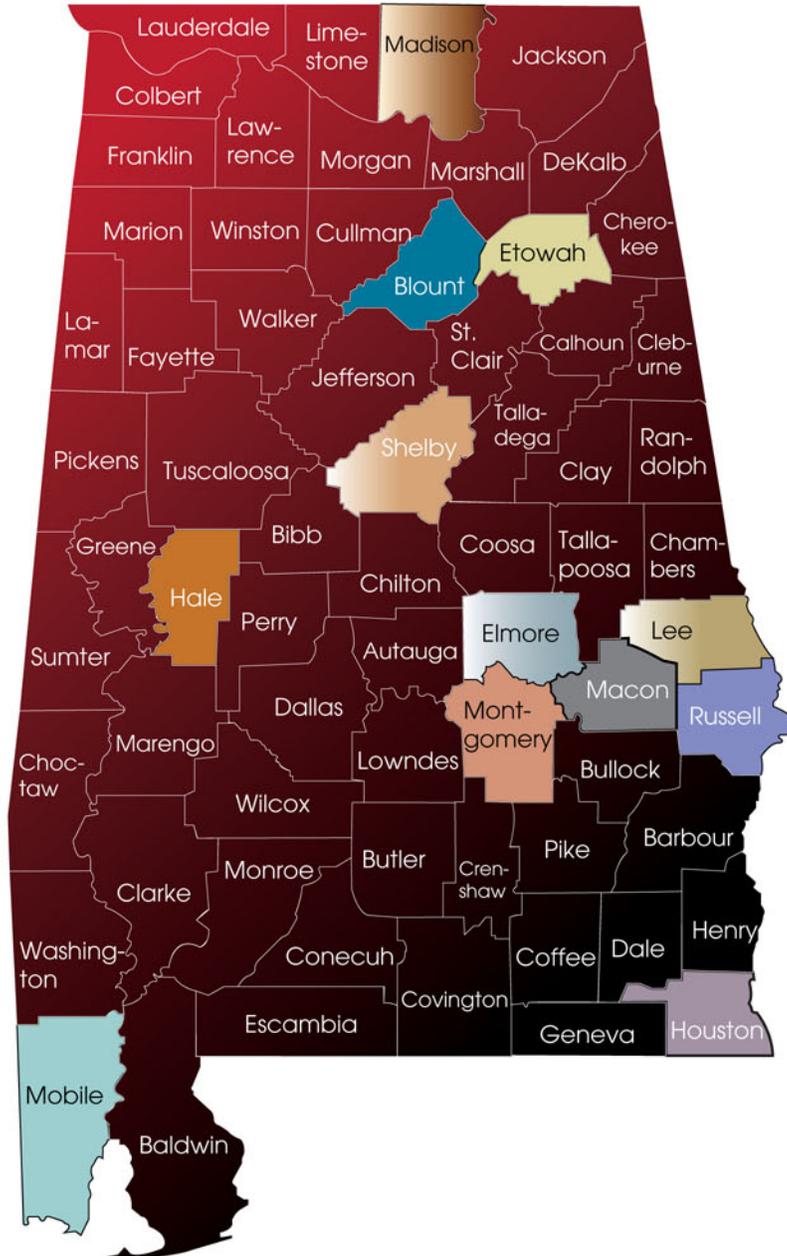
The Bridge – BAYVIEW  
The Bridge – NEWMAN  
The Bridge - GEMS

**● RUSSELL COUNTY**

New Life Center for Change

**● SHELBY COUNTY**

Alabama Youth Homes  
Westover



# YOUTH SERVICES FINANCIAL STATEMENT

## FINANCIAL STATEMENT

	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009
<b>REVENUES</b>					
General Fund	16,540,233	16,254,316	17,204,464	18,204,464	15,511,768
Children First Trust Fund	12,582,884	11,707,550	8,159,573	9,637,123	8,071,392
Education Trust Fund	43,781,969	46,803,585	53,403,655	60,456,223	59,142,483
Special Revenue	9,102,626	10,364,564	10,501,460	10,450,599	11,747,297
Prior Year Carry Over	-	-	-	1,299,930	-
American Recovery Act	-	-	-	-	1,014,486
<b>TOTAL FUNDS AVAILABLE</b>	<b>82,007,712</b>	<b>85,130,015</b>	<b>89,269,152</b>	<b>100,048,338</b>	<b>95,487,427</b>
<b>EXPENDITURES</b>					
Personnel Costs	22,119,128	23,460,554	25,059,853	27,043,153	27,785,253
Employee Benefits	8,503,293	8,850,316	10,199,600	11,205,594	11,251,445
Travel In-State	314,529	312,047	282,917	310,695	270,407
Travel Out-of-State	32,217	48,770	46,087	54,175	19,714
Repairs and Maintenance	598,381	394,648	1,104,658	974,089	1,104,905
Rentals and Leases	173,592	176,098	192,299	208,307	196,946
Utilities and Communications	2,324,018	1,863,007	1,726,485	1,901,828	2,012,078
Professional Services	21,875,939	25,406,112	27,390,381	25,333,334	22,673,085
Operating Expenses	2,116,253	2,129,884	2,555,903	2,652,353	2,516,931
Transportation Equip Operations	168,257	187,009	224,990	299,656	225,755
Grants and Benefits	17,236,431	17,878,823	19,858,876	23,465,239	25,886,772
Capital Outlay	-	-	-	-	-
Transportation Equip Purchases	65,850	83,500	113,350	132,502	21,179
Other Equipment Purchases	329,639	199,963	243,065	554,615	181,906
<b>TOTAL EXPENDITURES</b>	<b>75,857,527</b>	<b>80,990,733</b>	<b>88,998,464</b>	<b>94,135,538</b>	<b>94,146,375</b>
<b>LESS REVENUE CARRIED OVER</b>	<b>6,143,963</b>	<b>4,000,068</b>	<b>231,839</b>	<b>5,911,241</b>	<b>1,208,469</b>
<b>LESS REVERSIONS</b>	<b>6,222</b>	<b>139,214</b>	<b>38,849</b>	<b>1,559</b>	<b>132,582</b>
<b>BALANCE UNENCUMBERED</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# SCHOOL DISTRICT FINANCIAL STATEMENT

	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009
<b>REVENUES</b>					
General Fund	-	-	-	-	-
Education Trust Fund	6,715,712	7,248,800	7,510,855	8,777,859	7,969,801
Special Revenue	739,596	512,545	677,400	832,697	651,103
<b>TOTAL FUNDS AVAILABLE</b>	<b>7,455,308</b>	<b>7,761,345</b>	<b>8,188,255</b>	<b>9,610,556</b>	<b>8,620,904</b>
<b>EXPENDITURES</b>					
Personnel Costs	4,400,283	4,609,928	4,859,361	5,375,050	5,344,813
Employee Benefits	1,316,934	1,378,142	1,562,828	1,759,716	1,742,912
Travel In-State	24,705	22,031	33,614	42,945	18,064
Travel Out-of-State	-	2,850	6,568	6,640	2,026
Repairs and Maintenance	2,809	3,766	26	5,134	30,336
Rentals and Leases	16,756	13,779	16,842	22,390	20,986
Utilities and Communications	353,274	471,004	118,658	110	478
Professional Services	335,573	383,912	520,769	472,982	106,136
Operating Expenses	328,605	267,251	388,369	366,261	309,149
Transportation Equip Operations	1,883	2,638	4,406	5,431	4,126
Grants and Benefits	509,928	523,723	543,276	662,600	823,250
Capital Outlay	-	-	-	-	-
Transportation Equip Purchases	-	-	-	-	-
Other Equipment Purchases	161,555	80,124	126,383	319,591	128,369
<b>TOTAL EXPENDITURES</b>	<b>7,452,305</b>	<b>7,759,148</b>	<b>8,181,099</b>	<b>9,038,850</b>	<b>8,530,644</b>
<b>LESS REVENUE CARRIED OVER</b>	-	-	-	571,706	64,813
<b>LESS REVERSIONS</b>	3,003	2,197	7,156	-	25,447
<b>BALANCE UNENCUMBERED</b>	-	-	-	-	-

# DEPARTMENTAL MISSION STATEMENT

The mission of the Alabama Department of Youth Services is to enhance public safety by holding juvenile offenders accountable through the use of institutional, educational, and community services that balance the rights and needs of the victims, communities, courts, and offenders.

## MISSION STATEMENT & GOALS

### DIVISIONAL MISSIONS AND GOALS

#### MISSION OF ADMINISTRATION

Provide support and administrative activities for the Department of Youth Services

#### GOAL OF ADMINISTRATION

Select and implement additional features of Student Information Management System (SIMS) to include Electronic Medical Records (EMR) system and to allow data sharing between DYS, the juvenile court system (AOC), and the State Medicaid agency by 2011.

#### MISSION OF COMMUNITY ALTERNATIVE MANAGEMENT PROGRAM (CAMP)

Provide financial support for local juvenile justice programs to enhance public safety and divert youth from DYS commitment.

#### GOAL OF COMMUNITY ALTERNATIVE MANAGEMENT PROGRAM (CAMP)

Continue to divert youth from state DYS custody by subsidizing Community Alternative Management Programs (CAMP).

#### MISSION OF DYS SCHOOL DISTRICT

Provide a comprehensive educational program that will meet the individual student's needs while preparing them to function and make positive contributions in today's rapidly changing society.

#### GOAL OF DYS SCHOOL DISTRICT

To obtain reaccreditation of the Youth Services School District by the Southern Association of Schools and Colleges (SACS) and the Correctional Education Association (CEA) by 2011.

#### MISSION OF COMMUNITY SUBSIDY

Provide continued financial support to local juvenile detention centers and community diversion programs to effectively prevent youth from remaining in or returning to the justice system.

## GOALS (CONTINUED)

### GOALS OF COMMUNITY SUBSIDY

Provide detention center subsidy formula to include 49 additional qualifying bed spaces added in FY2008 and increase per diem rate by 2014.

Increase the number of courts having community diversion programs available by 100% by 2013.

DYS will strengthen its capacity to conduct quality assurance analysis on the programs it funds.

### MISSION OF SCHOOL DISTRICT COMMUNITY EDUCATION

Provide financial assistance to community based education programs designed for delinquent youth.

### GOAL OF SCHOOL DISTRICT COMMUNITY EDUCATION

Provide alternative academic programs for students with behavior and/or academic problems in order to divert 75% of participants from commitment to DYS by 2013.

### MISSION OF DYS TREATMENT SERVICES

Serve youth in the least restrictive setting possible, with DYS residential programs reserved for serious offenders who pose a danger to their communities.

### GOAL OF DYS TREATMENT SERVICES

Achieve 100% American Correctional Association (ACA) accreditation of DYS operated programs by 2014.

## DIRECTORY

Executive Director  
*J. Walter Wood, Jr.*

Executive Assistant  
to the Director  
*Marcia Calender*

Deputy Director  
for Administration  
*Allen L. Peaton*

Deputy Director  
for Programs and  
Client Services  
*Tim Davis*

Treatment Coordinator  
*Alesia Allen*

General Counsel  
*Dudley Perry*

Community Services  
Division  
*Anita Boswell,*  
Administrator

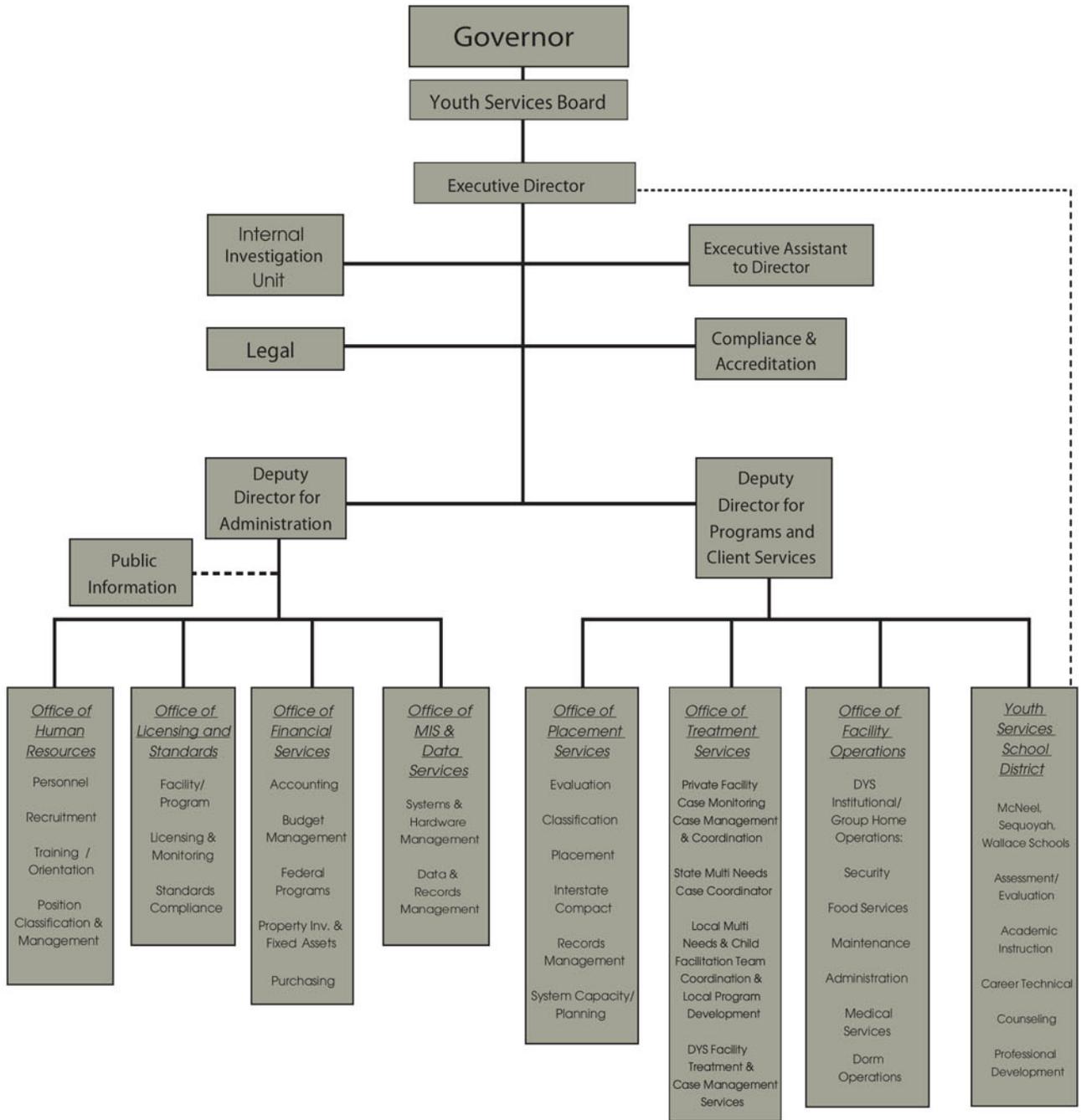
Institutional Services  
Division  
*G. Wayne Booker,*  
Administrator

Superintendent of  
Education  
*Tyrone Yarbrough, Ed. D.*

Licensing and Standards  
*Robert Matthews,*  
Administrator

Screening and Placement  
*Patrick J. Pendergast,*  
Administrator

# ORGANIZATIONAL CHART



ANNUAL REPORT



MT. MEIGS CAMPUS DORMITORY  
CONSTRUCTION



GIRLS INTENSIVE EDUCATION TREATMENT CENTER

ANNUAL REPORT



2009

