



# FY 2024 Annual Report

## Alabama Department of Youth Services



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# From the Executive Director

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Dear Governor Ivey,

It is with great pride that I present, on behalf of the Alabama Department of Youth Services (DYS), the Fiscal Year 2024 Annual Report—this year marks our 50th anniversary as a State Agency. This report showcases our key initiatives, achievements, and commitment to managing resources efficiently to foster positive outcomes for Alabama’s youth.

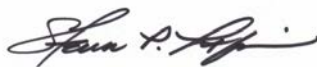
Over the past five decades, DYS and the field of juvenile justice have evolved significantly. While the landscape of juvenile crime and the needs of our youth have shifted, our core mission remains steadfast: to rehabilitate young people and guide them toward a brighter future. In 2024, we advanced this mission through several transformative initiatives.

First, we renewed our three-year Strategic Plan, outlining ambitious goals and strategies to enhance operations and outcomes through 2027. Second, we undertook a major realignment of resources by repurposing one of our facilities from a short-term program to a longer-term program tailored for higher-risk youth with greater needs. This shift allows low-risk youth to be served through community-based residential programs across the state. Finally, we implemented a new evidence-based intervention model across all facilities, equipping staff with training to teach youth critical skills for emotional regulation, behavior management, and decision-making.

Recruiting and retaining a skilled workforce remains a top priority for DYS, as it is for the juvenile justice field nationwide. We are deeply grateful for the unwavering support of your office and the Alabama Legislature. Our gratitude also extends to the courts, contracted providers, volunteers, stakeholders, and the DYS Board, whose support makes our work possible.

Together, we are dedicated to connecting with youth in the juvenile justice system, empowering them to change the trajectory of their lives, and building a stronger future for Alabama.

Respectfully,



Steven Lafreniere

# DYS Board of Directors

## OFFICE OF THE GOVERNOR

**Honorable Kay Ivey**  
Governor

**Denson Clark**  
Governor's Representative

**Charles Smith**  
Chair



## LEGISLATIVE APPOINTMENTS

**Senator Lance Bell**

**Senator Linda Coleman-Madison**

**Representative Barbara Boyd**

**Representative Tracy Estes**

## ALABAMA JUVENILE JUDGES ASSOCIATION

**Honorable Patricia Demos, District Judge**

## ALABAMA CHIEF PROBATION OFFICERS ASSOCIATION

**Crissy Griffin, Chief Juvenile Probation**

**Michele Jones**  
Vice Chair



## CONGRESSIONAL DISTRICT APPOINTMENTS

**Phillip Wynne/Geoff Tynan**  
1ST CONGRESSIONAL DISTRICT

**James Dupree**  
2ND CONGRESSIONAL DISTRICT

**Charles Smith**  
3RD CONGRESSIONAL DISTRICT

**Stacie Jenkins**  
4TH CONGRESSIONAL DISTRICT

**William McDowell**  
5TH CONGRESSIONAL DISTRICT

**Buddy Aydelette**  
6TH CONGRESSIONAL DISTRICT

**Honorable Robert Armstrong**  
7TH CONGRESSIONAL DISTRICT

**William McDowell**  
Secretary/Treasurer



## STATE DEPARTMENT HEADS

**Kimberly Boswell, Commissioner**  
AL Dept. of Mental Health  
Proxy: Kim Hammack

**Nancy Buckner, Commissioner**  
AL Dept. of Human Resources  
Proxy: Shea Cobb-England

**Dr. Scott Harris, State Health Officer**  
AL Dept. of Public Health  
Proxy: Michele Jones

**Kenneth Boswell, Director**  
AL Dept. of Economic and Community Affairs  
Proxy: William Babington

**Dr. Eric Mackey, State Superintendent**  
AL Dept. of Education  
Proxy: Jason Swann

# Report of the Board .....

This report highlights the Board's activities, decisions, and initiatives undertaken during the fiscal year, reflecting our commitment to supporting the youth under our care and enhancing the operations of DYS. The Board met three times in FY 2024—on March 22, June 21, and September 20—in the Board Room of Washington Hall in Mt. Meigs, Alabama.

## Board Membership

In Fiscal Year 2024, the DYS Board welcomed the following new members:

- Senator Lance Bell
- Representative Tacy Estes
- Mr. Geoff Ian Tynan
- Hon. Robert Armstrong

These additions bring diverse perspectives and expertise to the Board, strengthening our ability to serve the youth and communities of Alabama effectively.

## DYS Board Actions

The Board took several significant actions during FY 2024 to ensure operational efficiency and strategic growth:

1. **Policy and Organizational Updates:** Approved the 2024 Policy and Procedure Manual and organizational chart.
2. **Land and Infrastructure Agreements:**
  - Authorized a ground lease agreement with the City of Clay for the Chalkville Property in Jefferson County.
  - Donated approximately 1.45 acres of Right of Way along Old Springville Road to Jefferson County and granted access for the Turkey Creek bridge project.
3. **Planning for the Future:** Approved the 2025 Operations Plan to guide DYS initiatives in the upcoming fiscal year.

## DYS School Board Actions

Serving as the School Board, the DYS Board prioritized educational enhancements and staff support:

1. **Policy Revision:** Rescinded the existing School District Policy and Procedure Manual and approved a revised version for the upcoming school year.
2. **Staff Incentives:** Approved a one-time \$1,000 stipend for teachers or staff establishing approved school clubs.
3. **Personnel Updates:** Approved resignations, non-renewals, terminations, and new hires to maintain a strong workforce.
4. **Educational Calendar:** Approved the 2024-2025 Revised Calendar, featuring two 90-day semesters, a three-block summer school program, and updated professional development days.
5. **Contracts and Compensation:**
  - Approved a matrix for 235-day teacher contracts.
  - Authorized a 2% cost-of-living adjustment (COLA) raise for the Superintendent for FY 2025.



# Report of the DYS Board - Key Issues Discussed

Throughout FY 2024, the Board engaged in robust discussions on critical topics:

- **System Capacity:** Addressed concerns regarding internal and community residential capacity to ensure adequate resources for youth and admission into DYS in a timely manner.
- **Legislative Changes:** Reviewed new legislation requiring DYS to assume financial responsibility for youth committed but unplaced after 12 business days, assessing its operational impact.
- **Employee Recognition:** Celebrated Employees of the Quarter for their outstanding contributions.
- **Facility Improvements:** Evaluated ongoing initiatives to improve living units' physical conditions.
- **Program Expansion:** Noted the growth of programming, including the successful completion of the Fall 2023 Leadership Academy by eight staff members.
- **In-Home Diversion Programs:** Explored funding for evidence-based diversion initiatives to support at-risk youth.
- **Program Transition:** Planned the transition of the Autauga program to a longer placement model with enhanced therapeutic and educational services.
- **Training Initiatives:** Discussed the implementation of Dialectical Behavioral Training (DBT) for facility staff to improve service delivery.
- **Facility Closure:** Acknowledged the closure of the Brighter Path facility in Tuskegee.
- **PREA Compliance:** Reviewed Prison Rape Elimination Act (PREA) audits to ensure adherence to safety standards.

## Looking Ahead

The DYS Board remains dedicated to fostering a supportive environment for Alabama's youth through strategic planning, staff development, and community collaboration. DYS will continue to address emerging challenges, including legislative mandates and capacity constraints, while continuing to prioritize education, rehabilitation, and facility improvements.

## Conclusion

Fiscal Year 2024 was a year of progress and adaptation for the DYS Board. Through thoughtful decision-making and proactive engagement, DYS has laid a strong foundation for FY 2025. We extend our gratitude to our staff, partners, and stakeholders for their unwavering support in advancing our mission.

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# Staff Recruitment and Retention

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The Alabama Department of Youth Services (DYS) operates with a mission to rehabilitate youth within the juvenile justice system. A critical component of this mission is maintaining a qualified and stable workforce, particularly Youth Service Aides (YSAs), who directly support youth in DYS facilities. This report summarizes staffing levels, hiring, separations, and turnover rates for FY24, highlighting challenges and efforts to address workforce needs.

## Key Staffing Metrics

- **Average Employee Count**

**Total Staff:** 387 full-time employees

**Youth Service Aides (YSAs):** 157.5 employees (approximately 40.7% of total staff)

- **Hires**

**Total Hires:** 129 new staff members - 33.3% hiring rate (relative to average employee count of 387)

**YSA Hires:** 105 YSAs - 66.9% hiring rate (relative to average YSA count of 157.5)

- **Separations**

**Total Separations:** 100 staff members (25.8% separation rate relative to average employee count of 387)

**YSA Separations:** 76 YSAs (48% separation rate relative to average YSA count of 157.5)

## Challenges

The 48% turnover rate for YSAs reflects significant retention challenges, likely due to the demanding nature of the role and competitive labor market conditions.

**National Context:** Workforce issues are a concern across the juvenile justice industry, as noted in DYS communications.

**Recruitment Needs:** Despite robust hiring (129 new staff), the high separation rate necessitates ongoing recruitment efforts to maintain staffing levels.

## Efforts and Support

DYS has prioritized recruitment and retention strategies to address workforce challenges. Initiatives include enhanced recruitment campaigns and staff training, such as the implementation of evidence-based intervention training in FY24. With continued support from state leadership and strategic initiatives, DYS is well-positioned to strengthen its workforce and advance its mission of rehabilitating Alabama's youth.



# Training and Staff Development

In FY 2024, the Office of Training and Staff Development (OTSD) implemented significant operational enhancements to improve the onboarding and ongoing development of staff. Key accomplishments include:

## New Employee Orientation Enhancements

OTSD transitioned from a 2-week orientation to a 3-week orientation program, placing increased emphasis on safety and security training. This change reflects our commitment to preparing staff for the demands of their roles. Additionally, DYS introduced a completion ceremony to celebrate new hires' achievements and implemented a 30-day On-the-Job Training (OJT) Packet, which begins after orientation and supports employees as they transition to their assigned campuses.

Between October 2023 and September 2024, OTSD conducted 10 New Employee Orientation classes, serving over 100 participants. The majority of new hires were in the Youth Services Aide, Security Officer, Security Guard, and Team Leader classifications.



## Monthly In-Service Training

OTSD conducted monthly in-service training sessions for 10 months in FY 2024, with exceptions in February and September due to internal adjustments, and October reserved for facility-specific training. As in prior years, no in-person sessions were held in November and December. Attendance summaries for these sessions reflect strong participation and engagement from staff across all campuses.



## 2024 Pre/Post Testing Results

Pre- and post-testing conducted during in-person training sessions demonstrated consistent improvement in participant knowledge. Each month showed an increase in test averages from pre- to post-testing, underscoring the effectiveness of our training delivery.

## New Employee Cohort Focus Groups

In January and July, OTSD hosted New Employee Cohort Focus Groups with staff at the 3-month, 6-month, 9-month, and 12-month employment milestones. Feedback from these sessions was compiled and shared with executive staff to inform future training strategies and organizational improvements.





# Institutional Services

## Physical Plant Updates: Construction and Enhancements

Fiscal Year 2024 saw significant progress in infrastructure projects across Institutional Services facilities. Key highlights include:

**Mt. Meigs Dining Hall:** A new roof was completed, enhancing the building's exterior and functionality.

**Autauga Program:** Restructuring efforts led to physical plant modifications, with ongoing work on fencing and upgraded landscaping to improve the facility's environment.

**Troy Group Home:** Increased focus on transitional services by renovating this facility, preparing it as a home-like setting for youth reentering back into the community.

## Leadership Development

The Leadership Academy Fall 2023 Class celebrated the graduation of eight participants, equipping them with skills to lead within Institutional Services. Congratulations to:

- Leon Allen, Mt. Meigs Campus
- Veronica Rochelle, Mt. Meigs Campus
- Demetha Bean, Mt. Meigs Campus
- Paulette Underwood, Mt. Meigs Campus
- Christine Hoyle, Mt. Meigs Campus
- Oristela Santiesteban, Mt. Meigs Campus
- Timothy Glover, Vacca Campus
- Erica Alexander, Vacca Campus







# Institutional Services

## Positive Youth Development Programs

Institutional Services remains committed to fostering positive youth development through innovative and engaging programs across its campuses. Highlights from FY '24 include:

**Vacca Campus:** The Queen Mothers Ball provided youth an opportunity to celebrate their mothers or mother figures with a formal event featuring presentations and a shared meal. Ongoing programs such as WhyTry/Botvin and substance use education/treatment through the University of Alabama Birmingham (UAB) continue to support youth growth.

**Autauga Campus:** As the program transitions to a 90-180 day model, youth participate in prosocial activities and Dialectical Behavior Therapy (DBT), focusing on emotional regulation, mindfulness, distress tolerance, and interpersonal effectiveness.

**Mt. Meigs Campus:** The Hope Inspired Ministries (HIM) program remains a cornerstone, offering soft skills training, internships, guest speakers, and workforce development. Graduation ceremonies allow youth to reflect on their achievements and personal growth.

These initiatives underscore Institutional Services' dedication to preparing youth for successful futures.

## Staff Transitions and Welcomes

Institutional Services welcomed two key leaders in FY '24:

**Dr. Fatima Johnson, Ph.D., LPC-S:** Transitioning from her role as Clinical Coordinator and Acting Campus Administrator at Vacca Campus, Dr. Johnson now serves as the Department's Treatment Coordinator at the Central Office. Her extensive clinical and operational expertise strengthens our leadership team.

**Mr. Walter Alston:** Joining as Interim Campus Administrator for Vacca Campus, Mr. Alston brings valuable experience as a former facility Superintendent in the Maryland Juvenile System.



# Community Services

## Diversion Grants Program

### Client Services and Outcomes

In FY24, diversion programs served a total of **2,430 youth**. This figure represents admission numbers or numbers served, which may include repeat youth across multiple programs.

- **Discharges:** Of the clients served, 1,829 were discharged, with 1,387 (75.8%) discharged without another offense within six months.
- **Program Success Rates:**
  - 34 of 51 programs achieved success rates exceeding 80%
  - 41 of 51 programs achieved success rates above 75%
- **Recidivism Outcomes:** Among the 972 clients evaluated six months post-discharge (from Q1 through Q3 of FY24), 845 (87%) had not reoffended, underscoring the effectiveness of these programs in preventing recidivism.

### Diversion Team Activities

The Diversion Team played a pivotal role in supporting program success and operational enhancements throughout FY24:

#### **Networking and Training:**

- Hosted 11 Zoom networking meetings for program staff.
- Facilitated 3 regional meetings to foster collaboration.
- Presented at national and statewide conferences and delivered a training on trauma-informed care.
- Team members also attended various professional development trainings.

#### **System Improvements:**

- Implemented the STAR system for program evaluation.
- Expanded features in the GIMS reporting system.

**Outcome Reporting:** Completed 45 outcome measure reports to provide programs with actionable data.

## Key Highlights

**High Success Rates:** With 87% of youth remaining offense-free six months post-discharge, FY24 outcomes reflect the efficacy of diversion efforts.

**Program Reach:** The majority of programs (41 out of 51) maintained success rates above 75%, with two-thirds exceeding 80%.

**Operational Support:** The Diversion Team's extensive engagement—through site visits, meetings, and system enhancements—strengthened program delivery and accountability.



# Community Services

## Contracted Community Program Partners

DYS has a total of nine custodial community facilities with an average length of stay being 120 days.

**Pathway Campus One** - Male Moderate Secure, Ages 12 - 18, Capacity 16, located in New Brockton, AL

**Pathway Campus Two** - Male Moderate Secure, Ages 12 -18, Capacity 16, located in Ozark, AL

**Pathway Campus Three** - Male Moderate Secure, Ages 12-18, Capacity 16, located in Ozark, AL

**Pathway IDI** (Intellectually/Developmentally Impaired) - Males w/IQ Score Below 70, Ages 14-18, Capacity 14, located in Atmore, AL

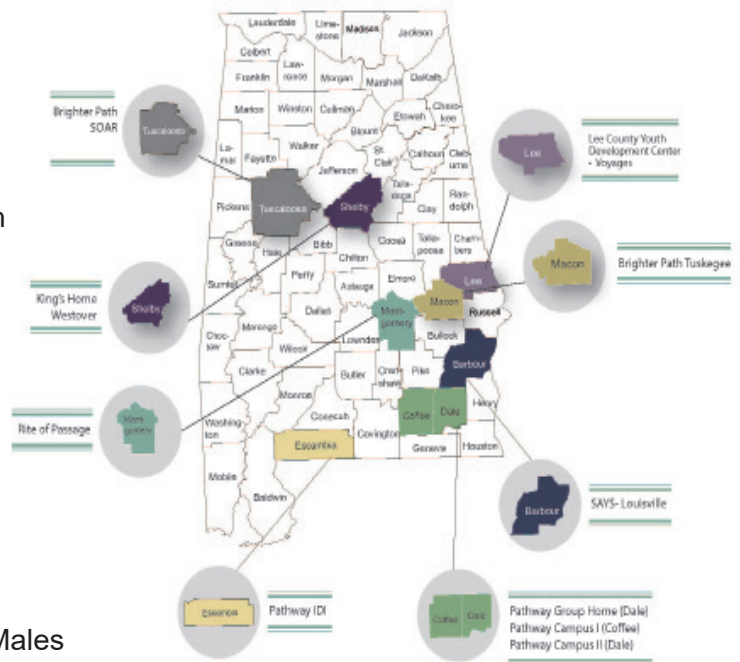
**Southeast Alabama Youth Services (S.A.Y.S.)** - Male Moderate Secure, Ages 12-18, Capacity 16, located in Louisville, AL

**King's Group Home** - Male Low Risk, Ages 13-18, Capacity 12, located in Westover, AL

**Voyages** - Female Low Risk, Ages 12-18, Capacity 12, located in Opelika, AL

**J. Walter Wood, Jr. Rite of Passage (ROP)** - Female Moderate Secure, Ages 14-18, Capacity 24, located in Mt. Meigs, AL

**Brighter Path S.O.A.R.** (Strengthening Our Ability and Resilience) - Female Moderate Secure, Ages 12-18, Capacity 16, located in Tuscaloosa, AL



## Educational Successes

All educational programs/services located in a DYS licensed residential facility are registered with the ALSDE as Specialized Treatment Centers (STCs). Each STC is supported by the Local Educational Agency (LEA) in the county where the program is located. In FY24', the following accomplishments were achieved:

- **High School Diplomas - 4**
- **GEDs -11**
- **College Acceptance-1**
- **Employed Youth -1**
- **National Career Certifications - 3**

**Community Services Site Visits** create a system of multiple reviewers who are able to observe facilities for program compliance and the welfare of youth in DYS custody. Total number of oversight & monitoring visits for FY24 is provided below.

Service  
Monitors

**448**

Site Visits

Diversion  
Monitors

**97**

Site Visits

Licensing &  
Standards

**101**

Site Visits

PREA

**22**

Site Visits

Federal  
Program Reviews

**47**

Site Visits

# Educational Services

**The DYS School District 210**, fully accredited and integrated within the Alabama Department of Youth Services, offers K-12 students course credits, special education, career-technical programs, and high school diplomas. Older students can access GED testing and diplomas. Faculty and staff support students' enrollment in postsecondary courses when suitable.

## Highlighting Student Achievements

**Alabama High School Literary Arts Awards 2024:** Our students excelled in the 2024 Alabama High School Literary Arts Awards, earning recognition for their poetic talents under Marlin Barton's mentorship at the Lurleen B. Wallace School:

- Poetry Judge's Special Recognition: Student T.W.
- Poetry Certificates of Merit: Students B.W. and N.R.

## Academic Credentials

**High School Diplomas: 7**



**GEDs: 11**

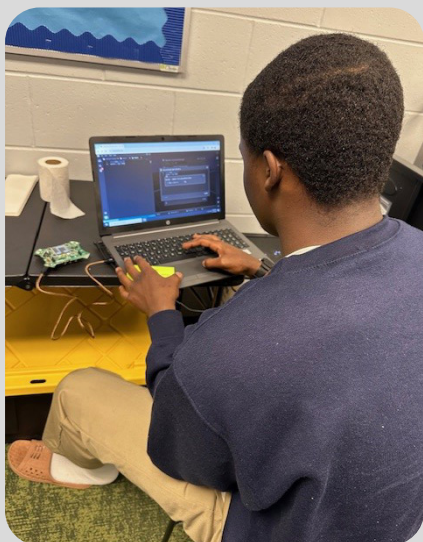


**College Graduates: 3**

(Associate Degrees from Trenholm State Community College)

**Students Enrolled in Post-Secondary Programs: 7 (includes 1 transfer to Shelton State)**

**Special Awards:** Dean's List, President's List, UNA Scholarship of Distinction, Trenholm Achievement Scholarship, Russ Jennings Scholarship (PBS), UNA Phi Theta Kappa Transfer Scholarship



# Career Technical Education

## Wallace Transition & Advancement Center (TAC)

In fall 2024, the DYS School District launched the Wallace Transition and Advancement Center (TAC), a comprehensive program designed to prepare students for the workforce and independent living. TAC offers GED instruction, postsecondary education, industry certifications, career licensing, and employability skills training. Focusing on workforce development ensures students are competitive in today's job market.

A key addition to TAC is the iCEV Industry Certifications program, providing credentials recognized by leading organizations. Certifications offered in 2024 included:

- American Meat Science Association Culinary Meat Selection & Cookery
- BASF Plant Science
- Benz School of Floral Design Principles of Floral Design
- Express Employment Professionals Career Preparedness
- Southwest Airlines Professional Communications

Through regional partnerships, TAC connects students with employment opportunities upon their exit from DYS, setting them on a path to long-term success.



### Carpentry

**5** NCCER Core Curriculum Certificates

**7** Construction Site Safety Orientation Certificates



### Brick Masonry

**5** NCCER Core Curriculum Certificates

**8** Construction Site Safety Orientation Certificates



### Microsoft

**14** Expert Certificates in Access, Excel, and Word

**57** Certificates in Excel, PowerPoint, and Word



# Specialized Educational Programs and Services

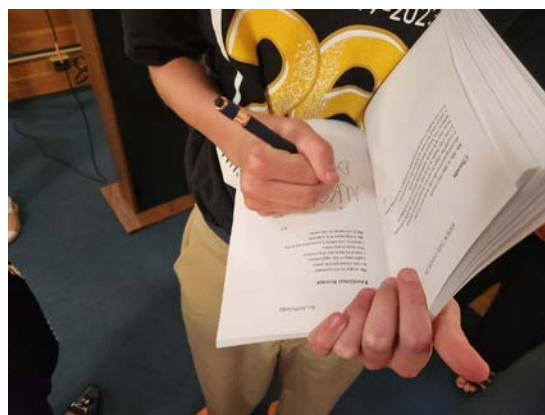
## Visual Arts Program

Our Visual Arts Program thrived in 2024, providing students with opportunities for creative expression and community engagement:

- **Black History Month Program:** Students honored Alabama's cultural heritage through art, celebrating the Gee's Bend Quilters and local artist Mr. Bill Ford.
- **Museum Exhibitions:** Students had artwork accepted into a juried exhibition at the Montgomery Museum of Fine Arts, with one piece acquired by a patron. Another student's work was featured in a competitive regional exhibition, a record-setting achievement.
- **School Beautification:** Chalk art murals created by students enhanced campus spaces, fostering pride and inspiration.
- **T-Shirt and Logo Design:** Students collaborated with campus departments to design logos and t-shirts, boosting school spirit.

## Writing Our Stories

Since 1997, the Alabama Writers' Forum has partnered with DYS to offer creative writing classes to students, fostering self-expression and literary talent. Led by acclaimed author Marlin Barton at the Lurleen B. Wallace School, the Writing Our Stories program teaches young poets to develop their voices, appreciate poetry, and create original works over the course of an academic year. In Birmingham, Poet Laureate Salaam Green leads the program at the DYS Vacca Campus. Two anthologies of student poetry were published - *Open the Door 27* and *Our Side: Poetry of Homecomings from the Inside*. Newly published poets celebrated their work by reading aloud to an audience of parents, friends, and teachers, marking a milestone in their personal and creative growth.



## Writing Our History

In collaboration with the Alabama Humanities Alliance and Alabama Writers' Forum, the DYS School District launched the Writing Our History pilot program in fall 2024. This transformative initiative, held at the Mt. Meigs campus, was led by Dr. Susan R. Dubose, a distinguished historian and educator. Over 10 weeks, 30 students from the L.B. Wallace School explored historical research methods and delved into topics of their choosing, ranging from World War II and the Civil War to Alabama athletes and the civil rights movement. The program culminated in the inaugural Alabama History Day contest on October 4, 2024. Students showcased their research through vibrant exhibits and confidently answered questions from a panel of professional educators, historians, and authors.



# Youth Services

## Financial Statement

	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024
<b>REVENUES</b>					
General Fund	6,704,537	12,704,537	6,704,537	6,704,537	7,399,075
Children First Trust Fund	8,107,318	10,126,407	10,432,066	9,381,266	8,190,881
Education Trust Fund	53,588,339	53,588,339	54,037,009	54,926,923	62,155,215
Special Revenue	16,991,569	19,255,362	25,824,338	19,451,305	17,997,457
Special Programming for Achievement Network (SPAN)- ETF line item approp.	3,565,732	3,565,732	3,565,732	3,565,732	3,565,732
<b>TOTAL FUNDS AVAILABLE</b>	<b>88,957,495</b>	<b>99,240,377</b>	<b>100,563,682</b>	<b>94,029,763</b>	<b>99,308,360</b>
<b>EXPENDITURES</b>					
Personnel Costs	19,079,086	19,169,641	18,693,971	19,826,170	21,853,808
Employee Benefits	8,243,059	7,993,256	7,436,498	7,543,341	8,491,136
Travel In-State	22,943	28,404	55,941	93,645	111,222
Travel Out-of-State	9,561	7,764	17,926	18,814	48,128
Repairs & Maintenance	803,147	1,244,228	992,635	1,236,563	1,797,013
Rentals & Leases	138,672	200,562	200,616	211,819	270,623
Utilities & Communications	1,501,402	1,358,277	1,351,706	1,509,377	1,621,248
Professional Services	11,460,408	15,964,452	15,290,548	13,880,175	21,950,922
Operating Expenses	1,995,210	2,370,088	2,038,996	2,366,055	2,919,044
Transportation Equip Operations	174,232	229,685	314,534	313,137	319,017
Grants & Benefits	29,620,845	32,559,362	38,918,203	37,128,736	33,625,758
Grants & Benefits transferred to SPAN	3,565,732	3,565,732	3,565,732	3,565,732	3,565,732
Capital Outlay	580,734	5,403,343	9,233,323	2,845	1,769,195
Transportation Equip Purchases	69,916	71,695	106,587	154,356	393,613
Other Equipment Purchases	491,345	772,957	635,652	885,669	1,655,193
<b>TOTAL EXPENDITURES</b>	<b>77,756,292</b>	<b>90,939,445</b>	<b>98,852,868</b>	<b>88,736,435</b>	<b>100,391,654</b>

# School District Financial Statement

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REVENUES	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024
General Fund	-	-	-	-	-
Education Trust Fund	5,414,481	6,733,348	7,257,203	7,470,702	6,969,891
Special Revenue	315,521	508,342	322,480	509,079	1,448,601
<b>TOTAL FUNDS AVAILABLE</b>	<b>5,730,002</b>	<b>7,241,690</b>	<b>7,579,683</b>	<b>7,979,782</b>	<b>8,418,492</b>
EXPENDITURES					
Personnel Costs	3,749,097	4,010,322	4,307,243	4,729,524	4,863,524
Employee Benefits	1,325,573	1,377,421	1,482,615	1,571,232	1,638,353
Travel In-State	1,894	6,935	11,354	27,947	42,990
Travel Out-of-State	-	-	-	6,281	25,749
Repairs & Maintenance	7,338	82,227	37,132	539	42,934
Rentals & Leases	8,638	11,413	12,745	13,774	17,779
Utilities & Communications	110	-	1,287	-	1,397
Professional Services	82,551	68,350	88,717	39,899	45,654
Operating Expenses	150,889	291,867	201,375	266,594	411,981
Transportation Equip Operations	-	-	-	59	-
Grants & Benefits	290,472	1,010,661	1,234,779	1,079,704	589,274
Capital Outlay	-	-	-	-	-
Transportation Equip Purchases	-	-	-	-	75,692
Other Equipment Purchases	113,440	382,494	202,435	244,230	663,164
<b>TOTAL EXPENDITURES</b>	<b>5,730,002</b>	<b>7,241,690</b>	<b>7,579,683</b>	<b>7,979,782</b>	<b>8,418,492</b>

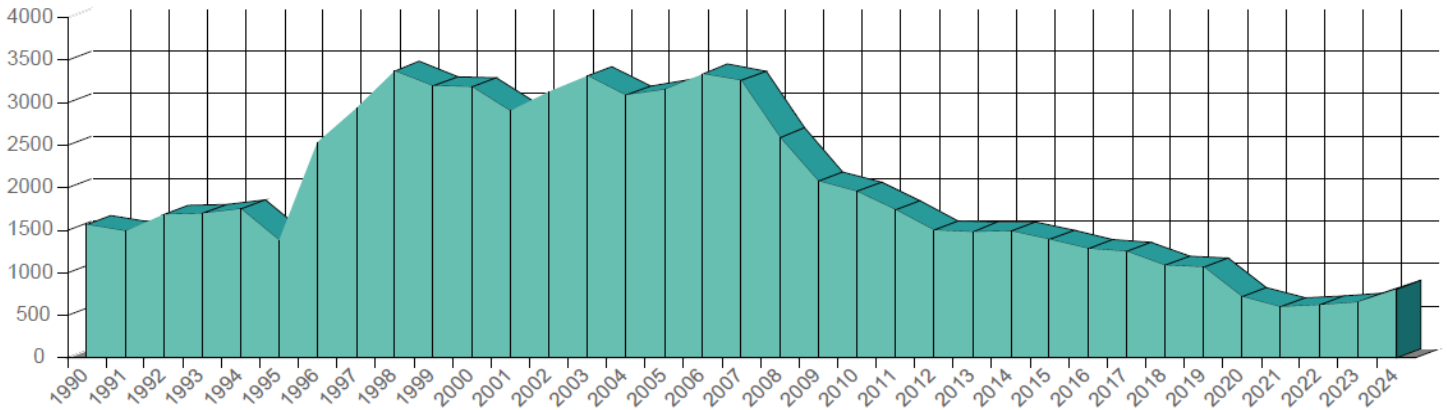
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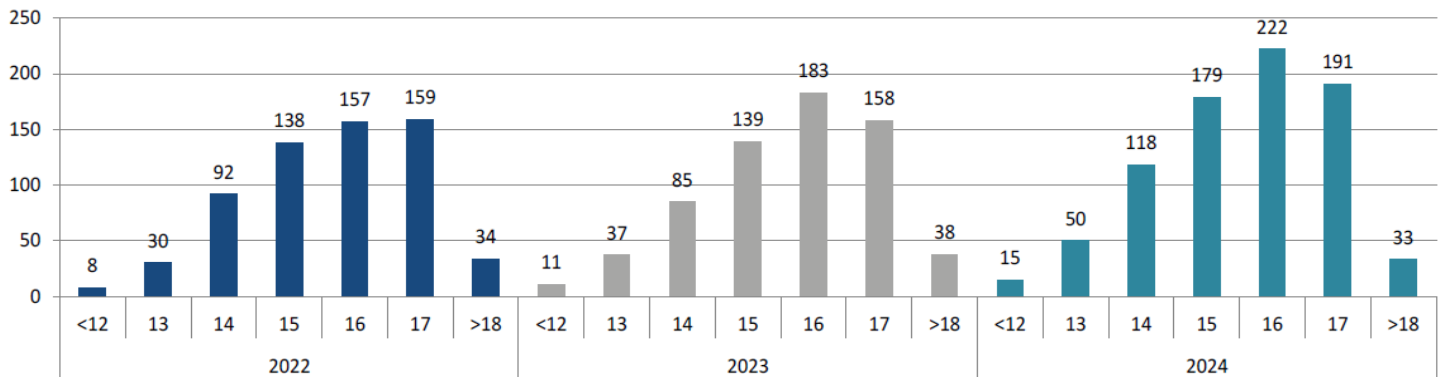
# DYS BY THE NUMBERS

There were 808 youth admitted to DYS in FY24. The age group with the most youth admissions is 16 followed by 17 and 15 years of age. Technical violations remain the number one reason for admission to DYS. Technical violations include violation of probation. Person non-felony crimes is the 2nd highest. Property crime offenses is the 3rd highest offense for admission.

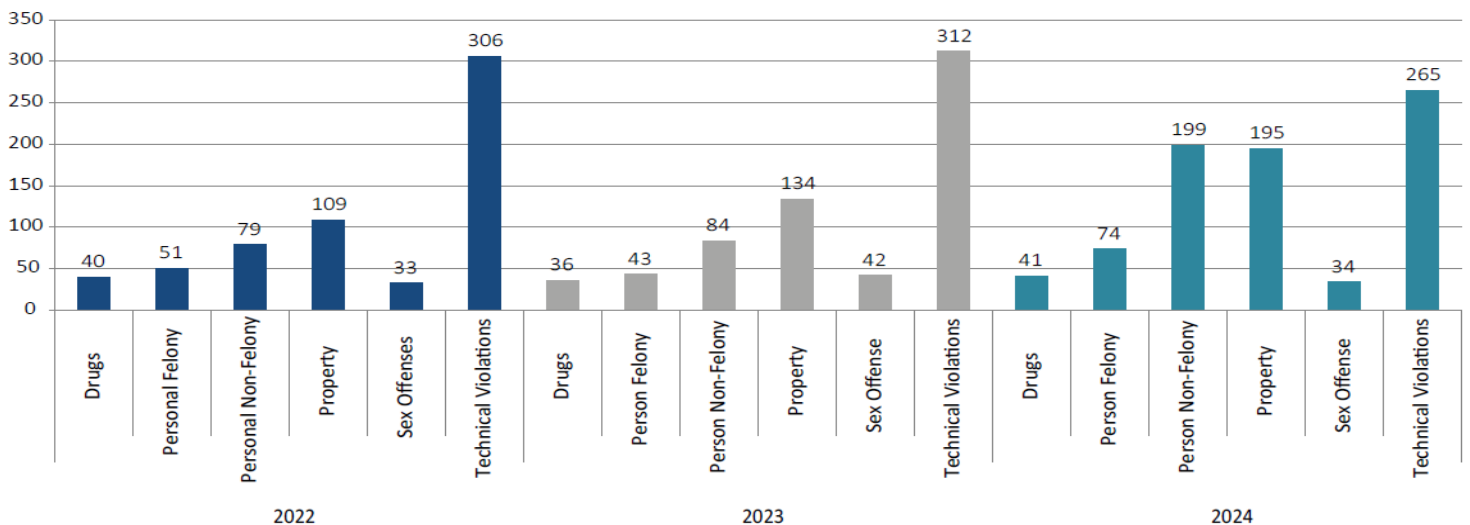
## NUMBER OF YOUTH



## YOUTH BY AGE

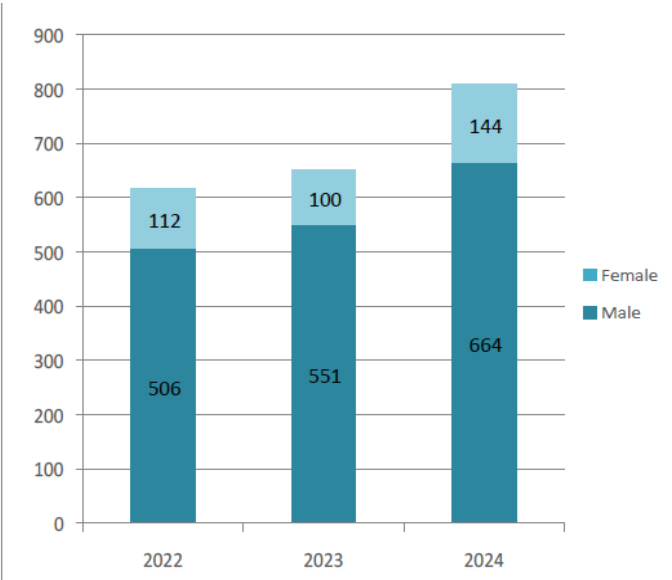


## YOUTH BY OFFENSE

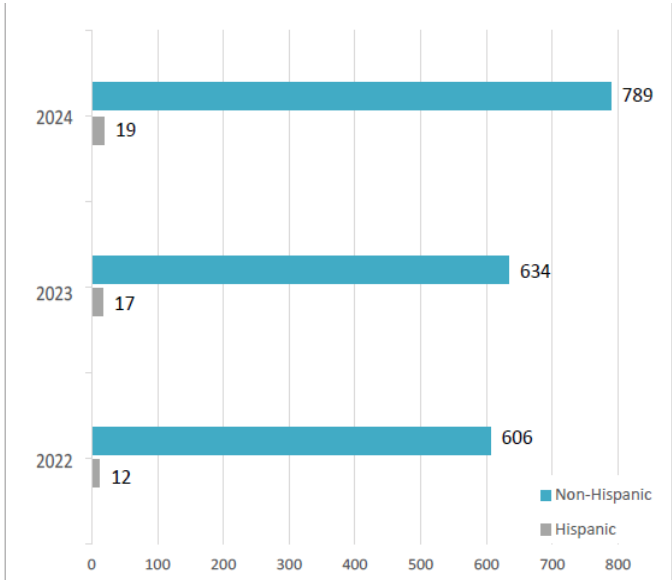


Female admissions for FY24 was 21.6% of the overall population, which is up from 15% in FY23. In regards to ethnicity, 2.4% of youth were identified as Hispanic in FY24, which is slightly down from 2.6% in FY23. For admissions by race in FY24, 64.4% were Black/African-American, 31.7% were White, and 2.2% were Other. The demographics for race for FY23 were 62.5% were Black/African-American, 35.7% were White, and 1.6% were Other. In FY22, 56.6% were Black/African-American, 41.4% were White, and 1.9% were Other.

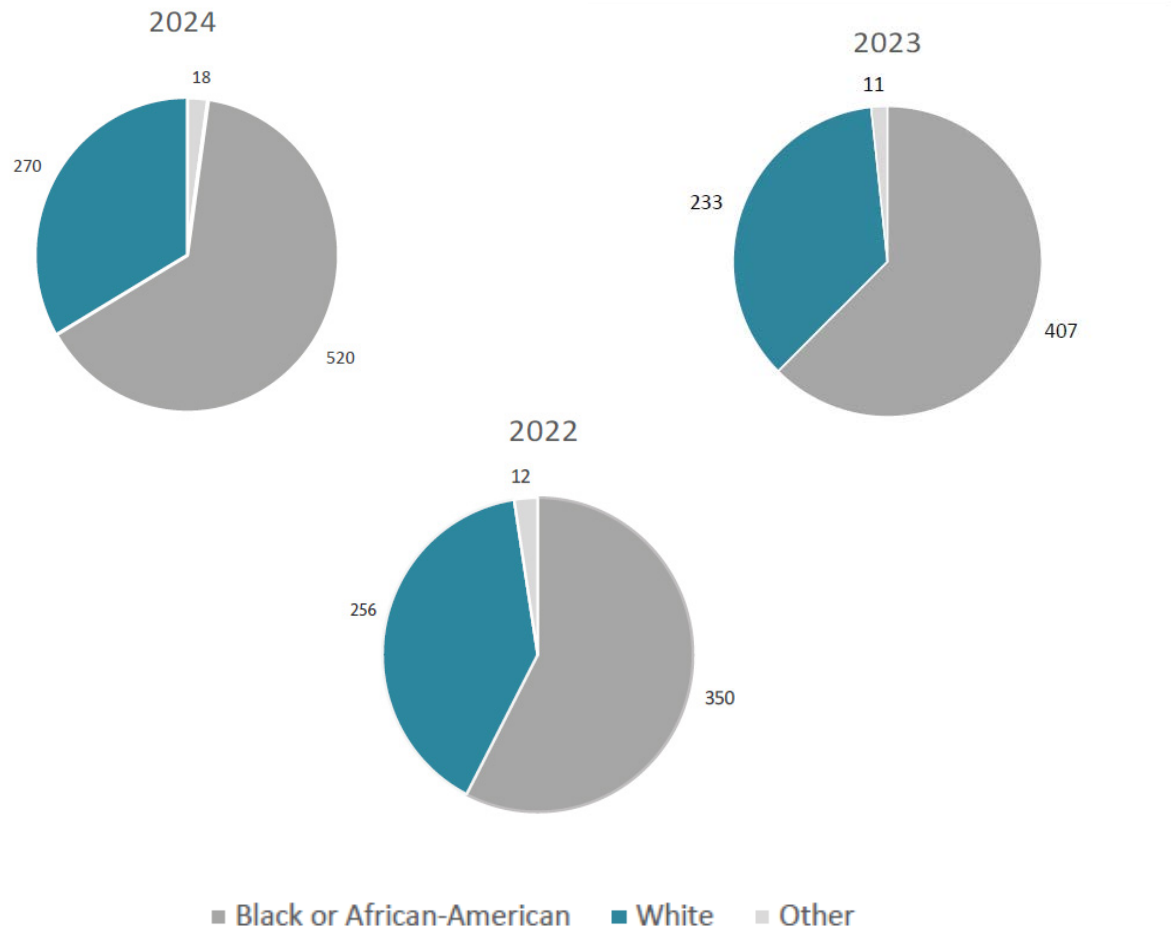
### YOUTH BY GENDER



### YOUTH BY ETHNICITY



### YOUTH BY RACE





CONNECT &  
REDIRECT

