



DYS 2012 ANNUAL REPORT



State of Alabama Department of Youth Services



Dear Governor Bentley,

The Department of Youth Services is pleased to present to you its Fiscal Year 2012 Annual Report outlining many of the activities of the Department during the year. Our Accountability Based Sex Offender Program, a joint project between the Department and Auburn University's Department of Psychology, continues to garner attention as one of the country's most successful treatment programs for juvenile sex offenders. Our partnership with Auburn has also resulted in the implementation of the nationally recognized Cornell University CARE program on our main campus at Mt. Meigs. Utilizing CARE (Children and Residential Experiences) as a treatment basis has changed the focus of our traditional institutions from primary custody and control to a more focused, positive behavior model. During the year the Department was also recognized with awards for our "Writing Our Stories" program and received national recognition with the award of the Kennedy School of Government's "Bright Ideas" designation for our part in recent Juvenile System Reform efforts.

After many years of planning, the Department moved all support operations into the renovated and remodeled Washington Hall building located on our Mt. Meigs property. Additionally, new security entrances were completed on the Mt. Meigs and Vacca campuses.

We regret to report the near total destruction of our Chalkville Campus for girls on the morning of January 23, 2012. Had it not been for the quick action of staff on duty that day we can only speculate as to the loss of life we would have experienced when an EF3 tornado plowed through the campus. Above all this year, we want to recognize and thank all of the Department's staff and administrators who responded to this event for their fearless dedication to the safety and care of the young girls who were in our care at the Chalkville Campus.

We continue to be grateful to you, your staff, members of the legislature, our great judges and all of the staff and volunteers who support the Department's efforts to positively impact the lives of the young people in our care.

We look forward to working with you in the coming year to continue the work of our Department.

Respectfully submitted,

J. Walter Wood, Jr.
Executive Director



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REPORT OF THE BOARD

Alabama Industrial Development Training (AIDT)



A dramatic year yields change, innovation, recognition

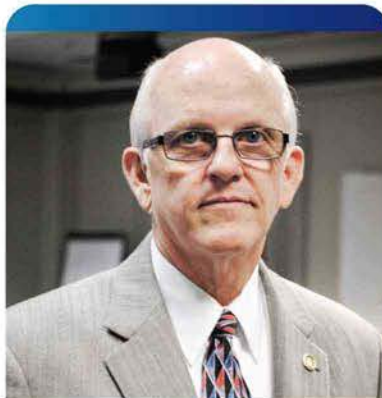
In Fiscal Year 2012, (October 2011 through September 2012) the Alabama Youth Services Board convened at the Alabama Industrial Development Training (AIDT) Center for its spring meeting. In the fall the Board met in its recently renovated Central Office, a 39,000 square foot employee training and support center featuring classrooms, a computer lab, meeting rooms, and office space.



DYS Central Office and Board Room



Six new Board members were welcomed to the DYS Board during fiscal year 2012. They are Representative K.L. Brown of Jacksonville, AL, Representative Barbara Boyd of Anniston, AL, Buddy Aydelette of Birmingham, AL, Larry Craven, of Montgomery, AL, Dr. Thomas Bice, of Montgomery, AL, and Jim Reddoch, of Montgomery, AL.



Representative K.L. Brown



Representative Barbara Boyd, Ed.D.

Representative K.L. Brown, a mortician, is a past president of the Alabama Funeral Directors Association and the International Order of the Golden Rule. He is a graduate of the Academy of Professional Funeral Service Practice.

Representative Barbara Boyd, Ed.D. is a retired educator with over 45 years of service in public and private education. Representative Boyd has taught at Jacksonville State University and Gadsden State Community College, and for the past 11 years,

she has been employed as an Associate Professor in the College of Education at Miles College in Fairfield, AL.



Mr. Larry Craven

Also joining the Board on September 1, 2011 was Mr. Larry Craven, Interim State Superintendent of the Alabama Department of Education. Mr. Craven serves as General Counsel for the Alabama State Department of Education and as an Assistant Attorney General.



Dr. Thomas Bice, Ed.D.

On November 10, 2011, Dr. Thomas Bice, Ed.D. State Superintendent of Education joined the Board. Dr. Bice served previously as Deputy State Superintendent of Education for Instructional Services,

REPORT OF THE BOARD

Superintendent of the Alexander City School System, high school principal, and career tech director among other positions.



Commissioner Jim Reddoch

Mr. Jim Reddoch, J.D., Commissioner of the Alabama Department of Mental Health joined the DYS Board on July 1, 2012. Commissioner Reddoch has more than 40 years' experience in government, health care, and law. Most recently, he served as Executive Director of Indian Rivers Mental Health Center in Tuscaloosa. Prior to that, he was Director of ADMH's

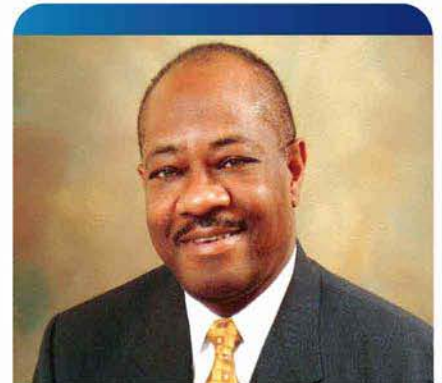
Taylor Hardin Secure Medical Facility and Director of Bryce Hospital in Tuscaloosa from 1992 to 2000. He also served as ADMH Deputy Commissioner from 1988 to 1992.

Mr. Buddy Aydelette, appointed from the 6th Congressional District, joined the Board on May 5, 2012. Mr. Aydelette is Director of Development for St. Vincent's Health System, Inc., in Birmingham, Alabama. He was formerly a professional athlete and played with the Green Bay Packers, Birmingham Stallions, and Pittsburgh Steelers.



Mr. Buddy Aydelette

The Board elected new officers in March for the 2012 calendar year. Unanimously elected were Dr. Eddie Johnson, Chairman; Mr. Charles Smith, Vice-Chairman; and Kathy Vincent, Secretary-Treasurer. In September 2012, Michelle Jones was elected to serve as Secretary-Treasurer to replace Kathy Vincent, who retired after serving thirteen years on the DYS Board.



Dr. Eddie Johnson



Mr. Charles Smith



Chalkville Campus after the EF3 tornado on January 23, 2012

Highlights of this fiscal year are dramatic, and include the destruction of the Chalkville campus during the January 23, 2012 tornado in the Birmingham area, as well as exemplary positive results of partnerships with external entities and recognition for such collaborations. Enhancement of community care for youth through diversion programs, innovative staff training to develop future DYS leaders, and statewide/national recognition for innovative public/private partnerships are hallmarks of fiscal year 2012.

REPORT OF THE BOARD

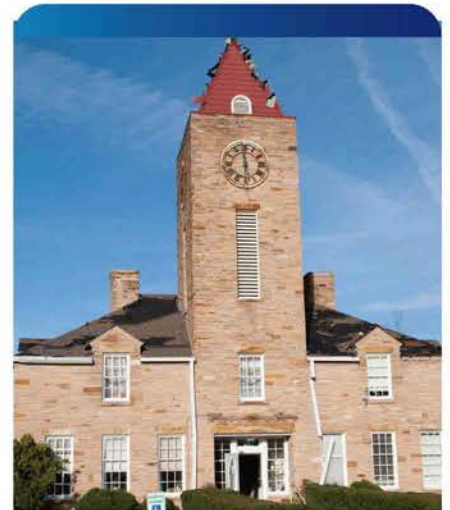
Staff responds quickly, lives spared when Chalkville Campus destroyed by January 23, 2012 tornado

In the early morning hours of January 23, 2012, an EF3 tornado roared down Old Springville Road in Clay, Alabama. Its widespread path of destruction included the Alabama Department of Youth Services (DYS) Chalkville Campus. Though the students and staff there suffered no serious injuries, many of the campus buildings sustained irreparable damage. The young women at Chalkville were transferred to the Lee County Youth Development Center and the Tuscaloosa WOW Program. During this unprecedented emergency, DYS staff who were on duty responded quickly and decisively. The Executive Director and DYS Board commended their implementation of emergency procedures that saved lives and prevented injuries to our girls in DYS care and to our staff. These included Rickey Miller, Youth Services Security Officer; and Youth Service Aides: Wanda Oliver-Reynolds, Patrick Orji, Nicole Tarver, Katie Waller, Kimberly Wilkins, and Mary Fikes.



Tarps on the Administration building

Administrative staff who responded to the emergency that day were also recognized for their service by the Board and DYS Executive Director Walter Wood. They included Tim Davis, Deputy Director for Program and Client Services; Jim Kent, Youth Services Assistant Administrator of Institutional Services; and George Roberson, Retired State Employee (Maintenance). All staff and DYS administrative staff who responded to the tornado were recognized by the board for their extraordinary service during this emergency.



Above Administration building / Below Chapel



Destruction of Chalkville buildings after January 23, 2012 tornado: Sequoyah School, Recreation Center, Junaluska Building, and Gym

Mr. Allen Peaton, Deputy Director for Administration worked with the Risk Management Division to determine a fair settlement for the storm damages. Efforts were made to salvage as much property and buildings as possible, and RFP's for engineers and architects to begin the process of clean-up and demolition of totally destroyed buildings was started. It was determined that there was approximately \$8 million of damage at the Chalkville facility, and DYS anticipates receipt from insurance for buildings and contents of approximately \$7.5 million. A facility does have to be rebuilt in order to receive the money from insurance; however, the facility does not have to be rebuilt in the same location. Feasibility studies are being conducted to determine other DYS properties that could be considered for a girl's facility.



Honorable Carmen E. Bosch talking on the merits of Baldwin County's Diversion Youth Advocate Program (YAP) /Baldwin County Chief Probation Officer Caldwell Adams describing the YAP Program

Diversion programs enhance community treatment

During 2012, DYS also participated in a research project with the Southern Poverty Law Center and the Alabama Disabilities Advocacy Program (ADAP) regarding the level of local services in the local communities which will allow young girls in trouble and young girls involved in the criminal justice system to have a way to be diverted from the system. The study was focused on initiatives for diversion of traumatized girls. DYS provided staff interviews and access to students in our custody. The outcome of the research was a recommendation that the state's juvenile justice system provide more specialized services for girls.

A continuing effort for the department is the development of Diversion Programs such as YAP (Youth Advocate Program) in Baldwin County to reduce juveniles in DYS custody through deferred placement and treatment in their communities.



State and national recognition of public-private partnerships encourages further innovation

During the year, several on-going public/private partnerships enhanced the Alabama Department of Youth Services' mission and brought external recognition to the State of Alabama for its exemplary work in juvenile justice and corrections education. These include the Writing Our Stories, an anti-violence creative writing program in the DYS School District, the CARE program implemented at the Mt. Meigs Campus, the "Right Sizing Juvenile Justice" initiative, and ABSOP (Accountability-Based Sex Offender Program.) Each of these programs has been conducted through a partnership with an external organization, institution, or agency, demonstrating that the Alabama Department of Youth Services partners to find opportunities to develop, educate and enhance the lives of youth in its care. In some cases, these programs provide alternatives to incarceration and where services are available, keep youth in their communities. The goal of all the programs is to bring an extra-added dimension to the juvenile justice services provided Alabama's youth, while fulfilling DYS's mission.





Interstate Compact Division

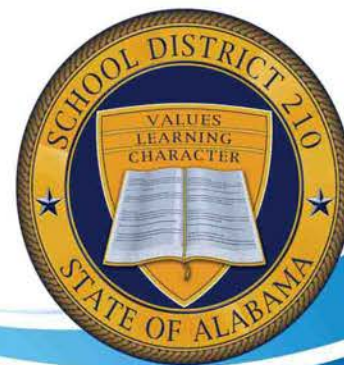
The Interstate Compact for Juveniles (ICJ) was originally established in 1955 as the nationwide mechanism for (a) the safe return of out-of-state runaways and (b) supervision of juvenile probationers whose families need to move from one state to another. The administrative offices for ICJ in the state of Alabama are located at the Department of Youth Services in the Screening and Placement Division. The original compact served us well for nearly 50 years, but modifications were needed to correct various problems. In 2008, a new compact was enacted following its adoption by our 35th state. Under the new compact, which the Alabama legislature adopted in 2004, improvements have been made in communication, technology, accountability, compliance and dispute resolution.

One improvement in communication can be illustrated by the establishment of state councils throughout the country. Alabama and many other states have convened such councils and resulting improvements in communication and ICJ visibility has been demonstrated in many areas. Advancements in Information Technology are being made in ICJ with the establishment of JIDS (Juvenile Interstate Data System) which launched in November 2012. This technology will enable Alabama probation officers to have quicker access to forms and information generation by the JIDS nationwide data base. It will automate statistical reports and track supervision cases more efficiently than our current system.

In December 2012, the DYS-ICJ staff, with the assistance of the ICJ National Office, hosted a 3-day statewide webinar in which representatives from all 67 counties were trained in the operation of the JIDS SYSTEM. The transition into the new system has been quite successful. Since December, additional training has been available online through ICJ produced tutorials to enable counties to expand authorized users in their area to 2 or 3 probation officers. The workload for the Alabama ICJ office over the past year included the following:

- 20 runaways were returned home to Alabama
- 24 runaways were located in Alabama and returned to their home state
- 120 Probation/Aftercare cases were sent to Alabama (including 13 sex offenders)
- 49 Probation/Aftercare cases were sent out of state (including 3 sex offenders)

County probation officers throughout the state of Alabama provide the supervision and coordinated efforts adding to the success of the Interstate Commission for Juveniles.



Licensing and Standards Division

During 2012, the Licensing and Standards Division of DYS licensed a total of sixty-eight (68) programs and conducted sixty-eight (68) six month reviews. We conducted twenty-four (24) unannounced visits at DYS licensed residential programs that accept court-referred youth.

The Licensing Division provides technical assistance to all start-up programs that are seeking licensing through the Department of Youth Services as well as providing assistance on standards compliance to those programs currently licensed by DYS. The Licensing Division is regularly involved with the Department of Human Resources, Alabama Juvenile Probation Services, and Juvenile Court Judges by answering questions related to DYS licensed programs.

School District Division

In 2012, the DYS School District completed their 15th consecutive year partnering with the Alabama Writers' Forum, Writing Our Stories program. This nine month program culminates with the production of an anthology of poems and prose of students' work from each school. *After the Storm*, was the final anthology from the Chalkville Campus, Sequoyah School. The title had both literal and figurative significance as Chalkville was destroyed by a tornado on January 23, 2012. On May 10, 2012, the partnership program of the Alabama Department of Youth Services and the Alabama Writers' Forum received the State/Regional Government Program Innovation Award. This award was presented at the Sixth Annual Innovative Alabama Government Awards Program held at the Renaissance Hotel in Montgomery. In the fall, the anthologies were presented in campus ceremonies allowing the students to read their completed work to an audience. Their work is published and distributed throughout the State of Alabama.

The DYS School District rolled out two new programs in 2012, Ready Set Go and Response to Intervention, to help the students enrolled in the DYS School District. The first, Ready Set Go Program (RSG) was designed to provide students with valuable hands on experience, formal job-related documents, preparation for post-secondary education, and credentials that will better prepare them to enter the workforce. The RSG curriculum included 6 modules: 1) National Career Readiness Certificate, 2) Employment, 3) Financial Planning, 4) Career Exploration, 5) Driver's Permit and 6) Post-Secondary Preparation. Secondly, the DYS School District implemented the Response to Intervention (RtI) program throughout the district. The underlying foundation of RtI was that the schools should not wait until students fall far enough behind to qualify for special education to provide them with the help they need. Instead, RtI provides the DYS schools with targeted and systematic intervention programs for any student upon the demonstration of a need for help.

In addition, the DYS School District began the process of implementing the Alabama State Board of Education adopted Alabama College & Career Ready Standards (CCRS). In the summer, all math teachers were provided training on modifying the curriculum to address the new CCRS. In the fall, a team of administrators, teachers and support staff were assembled to develop the DYS District CCRS plan. The plan was submitted to and approved by the Alabama State Department of Education.

FEATURED PROGRAMS



Kennedy School of Government confers Bright Ideas designation to DYS' "Right Sizing Juvenile Justice" initiative

The Ash Center for Democratic Governance and Innovation at the John F. Kennedy School of Government, Harvard University selected the "Right Sizing Juvenile Justice" initiative of the Alabama Department of Youth Services to receive a Bright Ideas Award in 2012. Achieved in consultation with the Annie E. Casey Foundation on work that began in 2007, the "Right Sizing Juvenile Justice" initiative was among one hundred programs nationwide that received this significant recognition.

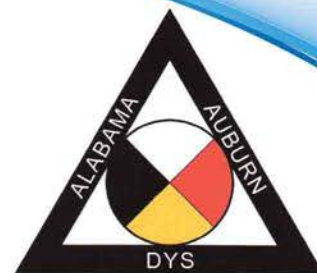
Over a three year period "Right Sizing Juvenile Justice" in Alabama reduced commitments to state custody by almost fifty percent and doubled the number of community-based programs for delinquent youth. This strategy also allowed the Department of Youth Services to proactively manage budget cuts of millions of dollars during the same time period.

The Bright Ideas designation recognizes that Alabama's juvenile justice community worked successfully with both the executive and judicial branches of state government to safely reduce commitments to DYS residential services and allowed a simultaneous strengthening of DYS's influence in the larger juvenile justice system. The approach began with a comprehensive strategic plan that re-imagined, expanded, and strengthened grant programs for local alternatives to commitment, and provided enhancements for the use of data and quality control among private providers and grantees. From 2007 to 2011, juvenile court commitments to DYS have decreased by more than 40%, and DYS residential capacity has been reduced by 500 beds. In addition, the reform effort has resulted in reducing the disproportionate number of minorities in the state's juvenile justice system.



The novel program was effective and significant because it allowed DYS to provide grants across the state to diversion programs that serve youth in their home communities, thus preserving family relationships in many cases. In applying for these state-funded grants, local jurisdictions followed the Casey Group's model to conduct a thorough data analysis of the adjudicated youth committed to state custody. From this analysis, the local community tailored a grant proposal that met the specific needs of youth who had previously been placed in state custody. Many communities determined that less costly non-residential programs were actually better suited for their youth than removal from home and placement in residential programs. Using a DYS-developed web-based tool, communities were encouraged to identify model evidence-based programs that would best fit their youth's needs.

Cost savings from fewer residential programs create a pool for new grants serving youth in their home communities. Successful grants are replicated in other communities. As a result, additional expenditures are not required in these difficult financial times, better results are achieved, and entire families are given the opportunity to break the cycle of delinquency.

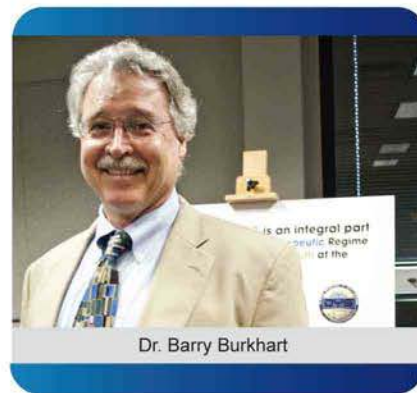


Accountability-Based Sex Offender Program

ABSOP program garners national and international recognition for research, results

ABSOP, the accountability-based sex offender treatment program developed by treatment professionals from Auburn University and the University of Alabama, continues to be a highly successful program; garnering national and international recognition for its results, and continuing promising research for understanding youth sex offenders.

Dr. Barry Burkhart, Auburn University psychology professor and Director of ABSOP was invited to present at the Council of Juvenile Correctional Administrators, Best Practices Committee Forum in Denver, Colorado. Dr. Burkhart also attended the European Psychological Association meeting on deviant behavior in youth in Glasgow, Scotland where he presented research findings about innovative youth sex offender treatment in Alabama. Dr. Burkhart's finding about the positive effects of treatment on the emotional health and improved cognitive functioning of youth are widely known and therefore places the Alabama Department of Youth Services, in partnership with Auburn University and the University of Alabama the research institutions, as leaders in the field of youth sex offender treatment.



Dr. Barry Burkhart

FEATURED PROGRAMS

Writing Our Stories: An arts education partnership garners statewide innovation award and national recognition for excellence in creative writing.

In FY 2012, one of DYS's premier projects continues to be the Writing Our Stories creative writing program. The program is conducted in the school district during regular class time as part of the education and therapeutic experience of youth in DYS care. Since 1997, DYS has partnered with the Alabama Writers' Forum, a nonprofit partnership program of the Alabama State Council on the Arts to offer this award-winning program. The Writers' Forum provides professional poets and writers to conduct classes in the craft of poetry writing, the structure of fiction and nonfiction, critical reading and polishing written work. This popular, rewarding program was recognized in 2012 for the partnership between a private entity and a state agency.

Writing Our Stories received the State/Regional Government Program Innovation Award at a luncheon on May 10, 2012, during the sixth annual Innovative Alabama Governments Awards held at the Renaissance Montgomery. Sponsored by the Auburn University at Montgomery Center for Government, the awards honor recipients for their use of new and innovative

methods to help state, county, and municipal government agencies in Alabama that reach new levels of efficiency and responsiveness.

In April 2012, during Child Abuse and Neglect Awareness month, the Alabama Writers' Forum hosted an exhibit called Speak Peace: American Voices Respond to Vietnamese Children's Paintings. The exhibit was held in the Old Supreme Court Library in the State Capitol. The exhibit featured poems written in response to a collection of paintings by Vietnamese children from the War Remnants Museum in Ho Chi Minh City, Vietnam. Nationally, over 800 poems were submitted by students, veterans and established poets, but only 45 were chosen to be paired with the artwork. Three of those poems chosen were written by Bart Barton's students from our Mt. Meigs Campus. Showcasing the visions of Vietnamese children and the power of poetry to promote healing and reconciliation, Speak Peace offers a timely testament to the emotional truth of war and peace. The Speak Peace exhibit, a collaborative international project with Kent State University's Wick Poetry Center and School of Art Galleries and Soldier's Heart, a veterans' return and healing organization, tours nationally through September 2013. The AUM Center for Government provided supporting funds for the exhibit.



Implementation of CARE program at Mt. Meigs brightens residential experience for youth, work experience for staff.

In concert with Cornell University, DYS is implementing a nationally recognized initiative called the CARE Project, which works with institutions such as ours to teach the line staff how to communicate with young people in a more positive manner. Mr. Jim Kent, Acting Administrator of Institutional Services, has taken the lead on this project which provides additional training for our line staff to help them understand that youth respond to the way you treat them, even youth in secure institutions. Dr. Barry Burkhardt, Director of the ABSOP program for Youth Services and professor of psychology at Auburn University, also deserves recognition for his work in the CARE Project.

Innovative Governments Award



J. Walter Wood, Jr., Executive Director, Alabama Department of Youth Services
 Stacy Crowell, Principal of Wallace Annex III & IV, DYS School District
 Marlin Barton, Assistant Director, Writing Our Stories
 Kirk Curnutt, President of the Board of Directors, AWF
 Jeanie Thompson, Executive Director, AWF
 Matthew Duke, Senior Director, AUM Center for Government
 Jim Murphy, Member, AWF Board of Directors
 Dr. Tracy Smitherman, C & F.P. Coordinator, DYS School District
 James H. "Jimmy" McLemore, Member, AWF Board of Directors
 Nancy Hutcheson, Arts Management Specialist for AWF

According to DYS Executive Director J. Walter Wood Jr., the implementation of the CARE program is the next step in the DYS transformation from an organization that was focused on a custodial juvenile corrections model to a model directed toward treatment services and meeting the individual needs of youths committed to the agency. The next immediate step is the training of staff and implementation of the model at other DYS residential facilities. In fact, one of the strongest recommendations of the CARE model is that both staff and youths at other DYS facilities want to know when their campus can begin CARE.

YOUTH SERVICES BOARD MEMBERS

SERVING DURING FY 2012

Governor

Honorable Robert Bentley
State Capitol
600 Dexter Avenue
Montgomery, Alabama 36130

Term Expires

Continuous as Governor

Legislative Appointments

Name and Address

Senator Paul Bussman
State House Seventh Floor
11 S. Union Street
Montgomery, Alabama 36130

Senator Linda Coleman
926 Chinchona Drive
Birmingham, Alabama 35214
205-798-1045

Representative K. L. Brown
1304 6th Avenue Northeast
Jacksonville, Alabama 36265

Representative Barbara Boyd
2222 McDaniel Avenue
Anniston, Alabama 36201

Alabama Senate
State House
11 South Union Street
Montgomery, Alabama 36130

Alabama Senate
State House Room 732
11 South Union Street
Montgomery, Alabama 36130

Alabama Senate
State House Suite 542B
11 South Union Street
Montgomery, Alabama 36130

Alabama Senate
State House Room 537E
11 South Union Street
Montgomery, Alabama 36130

Term

Concurrent with Legislative Term
(Appointed 03/15/11)

Concurrent with Legislative Term
(Appointed 03/15/11)

Concurrent with Legislative Term
(Appointed 9/23/11)

Concurrent with Legislative Term
(Appointed 9/23/11)

Name and Address

Nancy Buckner,
Commissioner
Ala. Department of Human
Resources
50 North Ripley Street,
Suite 2118
Montgomery, Alabama 36104

Jim Byard, Jr., Director
Ala. Dept. of Economic &
Community Affairs
401 Adams Avenue
P. O. Box 5690
Montgomery, Alabama 36103-5690

Larry Craven
Interim State Superintendent
Alabama Department of Education
P. O. Box 302101
Montgomery, Alabama 36130-210

State Department Heads

Proxies

Ms. Carolyn Lapsley
Ala. Department of Human Resources
50 North Ripley Street
Montgomery, Alabama 36104

William M. Babington, Div. Chief
Law Enforcement Traffic Safety Division
401 Adams Avenue
PO Box 5690
Montgomery, Alabama 36103-5690

Edward E. Davis, Acting Div. Director
Law Enforcement Traffic Safety Division
401 Adams Avenue
PO Box 5690
Montgomery, Alabama 36103-5690

Dr. Eddie Johnson, Deputy State Supt.
Alabama Department of Education
P. O. Box 302101
Montgomery, Alabama 36130

Term Expires

Continuous as State Department Head
(Appointed 09/16/08)

Continuous as State Department Head
(Appointed 01/18/11)

Continuous as State Department Head
(Appointed 09/01/11)

YOUTH SERVICES BOARD MEMBERS

SERVING DURING FY 2012

State Department Heads

Name and Address

Dr. Thomas Bice
State Superintendent of Education
Ala State of Dept. Of Education
P.O. Box 302101
Montgomery, Alabama 36103

Zelia Baugh, Commissioner
Ala. Department of Mental Health
100 N. Union Street
P. O. Box 30410
Montgomery, Alabama 36130

Jim Reddoch
Commissoner
Ala. Dept. of Mental Health
100 N. Union Street
Montgomery, Alabama 36103

Dr. Donald E. Williamson
State Health Officer
Department of Public Health
RSA Tower Suite 1010
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Montgomery, Alabama 36130-3017

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Dr. Tammy Peacock
Associate Comissioner
Ala. Dept of Mental Health
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Montgomery, Alabama 36103

Michele Jones
Ala. Department of Public Health
RSA Tower Suite 1552
P. O. Box 303017
Montgomery, Alabama 36130-3017
Telephone: 334-206-5200

Term Expires

Continuous as State Department Head
(Appointed 11/10/11)

Continuous as State Department Head
(Appointed 01/17/11)

Continuous as State Department Head
(Appointed 07/01/12)

Continuous as State Department Head
(Appointed 11/18/92)

Congressional District Appointments

Name and Address

Phillip Andy Wynne
St. Mary's Home
4350 Moffat Road
Mobile, Alabama 36618

Vacant

Charles Smith
1280 Sweetwood Court
Auburn, Alabama
36830-2130

Stacie Jenkins
140 Max Graben Circle
Albertville, Alabama
35950-0330

William A. McDowell
Second Mile Development
P. O. Box 2531
Huntsville, Alabama 35804

1st Congressional District

2nd Congressional District

3rd Congressional District

4th Congressional District

5th Congressional District

Term

09/02/2011 (Appointed 04/11/08)

09/02/2014

09/02/2012 (Appointed 04/11/08)

09/02/2013 (Appointed 04/11/08)

09/02/2015 (Appointed 11/13/09)

YOUTH SERVICES BOARD MEMBERS

SERVING DURING FY 2012

Congressional District Appointments

Name and Address

David C. Wilkinson
2504 Inverness Point Drive
Birmingham, Alabama 35242-4236

Buddy Aydelette
788 Wynwood Road
Trussville, Alabama 35173

Robert M. Duke
41121 AL Hwy 69
Gallion, Alabama 36742

6th Congressional District

7th Congressional District

Term

09/02/2011 (Appointed 08/28/06)

05/30/2018 (Appointed 05/30/12)

09/02/2014 (Appointed 12/05/08)

Alabama Juvenile Judges' Association

Name and Address

Judge J. Brian Huff
Jefferson County Family Court
120 Second Court North
Birmingham, Alabama 35204-4765

Appointed 09/01/09

Term Expires

09/02/2015

Chief Probation Officer Association

Name and Address

Patricia "Pat" Smith
Pike County Juvenile
Probation Office
P. O. Box 442
Troy, Alabama 36081

Appointed 09/09/09

Term Expires

09/02/2015

Randal S. Reaves
Calhoun County Juvenile
Probation Officer
Calhoun County Courthouse
25 West 11th Street, Suite 120
Anniston, Alabama 36201

Appointed 09/18/12

09/02/2015

Officers

Dr. Eddie R. Johnson, Chairman
Charles Smith, Vice-Chairman
Kathy Vincent, Secretary-Treasurer
Michele Jones, Secretary-Treasurer

Representative of the Governor

David Perry, Esquire
Governor's Chief of Staff Office
State Capitol Building
600 Dexter Avenue
Montgomery, Alabama 36130

LAND HOLDINGS 2012



<u>Facility</u>	<u>County</u>	<u>Acreage</u>
Autauga Campus	Autauga	63.07 ± (1)
Birmingham Lots	Jefferson	.36 ± (2)
Chalkville Campus	Jefferson	575.16 ± (3)
Jemison Group Home	Chilton	38.46 ± (1)
Colbert County Lots	Colbert	8.10 ± (2)
Montgomery Group Home	Montgomery	6.17 ± (1)
Mount Meigs Complex	Montgomery	780.53 ± (4)(5)
Troy Group Home	Pike	1.04 ± (1)
Vacca Campus	Jefferson	178.06 ± (2)
● Total Acreage		1,650.95 ±

- (1) 1991 Survey by Robert Meadows, Alabama Department of Conservation
- (2) 1998 Report of the Alabama Department of Conservation
- (3) 1997 Survey by Sain & Associates and Robert Meadows
- (4) 1997 Survey by Larry Speaks
- (5) 2002 Land sale to DOT

DIVERSION PROGRAMS

Baldwin County

- Baldwin County Youth Advocate Program (YAP)
- Horizon Wilderness
- Baldwin Youth Services

Barbour County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

Blount County

- Elk River Treatment Program

Bullock County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)

Calhoun County

- Robert E. Lewis Academy
- Calhoun County Success Academy

Cherokee County

- Robert E. Lewis Academy

Coffee County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)
- Robert E. Lewis Academy

Colbert County

- Mitnick Wilderness Program
- Colbert-Lauderdale Attention Home

Covington County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

Cullman County

- Mitnick Wilderness Program

Dallas County

- Perry Varner Educational and Treatment Facility
- Compass Program

Dale County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

DeKalb County

- DeKalb Youth Initiative
- Robert E. Lewis Academy

Elmore County

- Elmore County Family Support Program

Escambia County

- Project Turn Around

Etowah County

- Robert E. Lewis Academy

Fayette County

- Mitnick Wilderness Program

Franklin County

- Colbert-Lauderdale Attention Home
- Mitnick Wilderness Program

Geneva County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

Henry County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

Houston County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)



Jackson County

- Elk River Treatment Program

Jefferson County

- Adolescent Mentoring Program (AMP)
- Adolescent Substance Abuse Program (ASAP)
- Return to Aftercare Program (RAP)
- Strong Girls Mentoring Program
- Youth Advocate Program (YAP)

Lamar County

- Mitnick Wilderness Program

Lauderdale County

- Lauderdale County Reintegration Aftercare Program (RAP)
- Colbert-Lauderdale Attention Home
- Mitnick Wilderness Program

Lawrence County

- Mitnick Wilderness Program

Lee County

- Youth Villages Multisystemic Therapy Program

Limestone County

- Mitnick Wilderness Program

Lowndes County

- Perry Varner Educational and Treatment Facility

Macon County

- Youth Villages Multisystemic Therapy Program

Madison County

- Madison Co. Juv. Court Improvement Project

Marion County

- Mitnick Wilderness Program

Marshall County

- Marshall County Youth Advocate Program (YAP)
- Elk River Treatment Program

Mobile County

- Transitions Continuing Care

Montgomery County

- Davis Treatment Program

Morgan County

- Morgan County System of Services (S.O.S.)
- Mitnick Wilderness Program

Perry County

- Perry Varner Educational and Treatment Facility

Pickens County

- Mitnick Wilderness Program

Pike County

- Regional Alliance 4 Children Residential (Pathway)
- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Youth Villages Multisystemic Therapy Program (REGN4)

Russell County

- STARS Program

Shelby County

- Developing Alabama Youth, Inc. (DAY)

St. Clair County

- St. Clair Day Program
- St. Clair REFUGE Project
- Robert E. Lewis Academy

Sumter County

- Promoting Positive Youth (PPY) Electronic Monitoring

Talladega County

- Robert E. Lewis Academy

Tuscaloosa County

- Tuscaloosa Adolescent Support Services (TASS)

Walker County

- Mitnick Wilderness Program

Winston County

- Mitnick Wilderness Program

○ ETOWAH COUNTY

The Bridge:
Kennington
Mitchell

● HOUSTON COUNTY

Big Brother's Home
Away From Home

Laurel Oaks Behavioral
Health Center

● LAUDERDALE COUNTY

North Alabama Group Home

● LEE COUNTY

Lee County Youth
Development Center
BEAMS
VOYAGES I

● MACON COUNTY

Sequel TSI Tuskegee

● MADISON COUNTY

Sequel TSI Madison
Sequel TSI Discovery A&D
Sequel TSI Directions

● MARSHALL COUNTY

Alabama Youth Home
Albertville

● MONTGOMERY COUNTY

Montgomery Group Home

● MOBILE COUNTY

The Bridge – BAYVIEW
The Bridge - GEMS

● PIKE COUNTY

Troy Group Home

● RUSSELL COUNTY

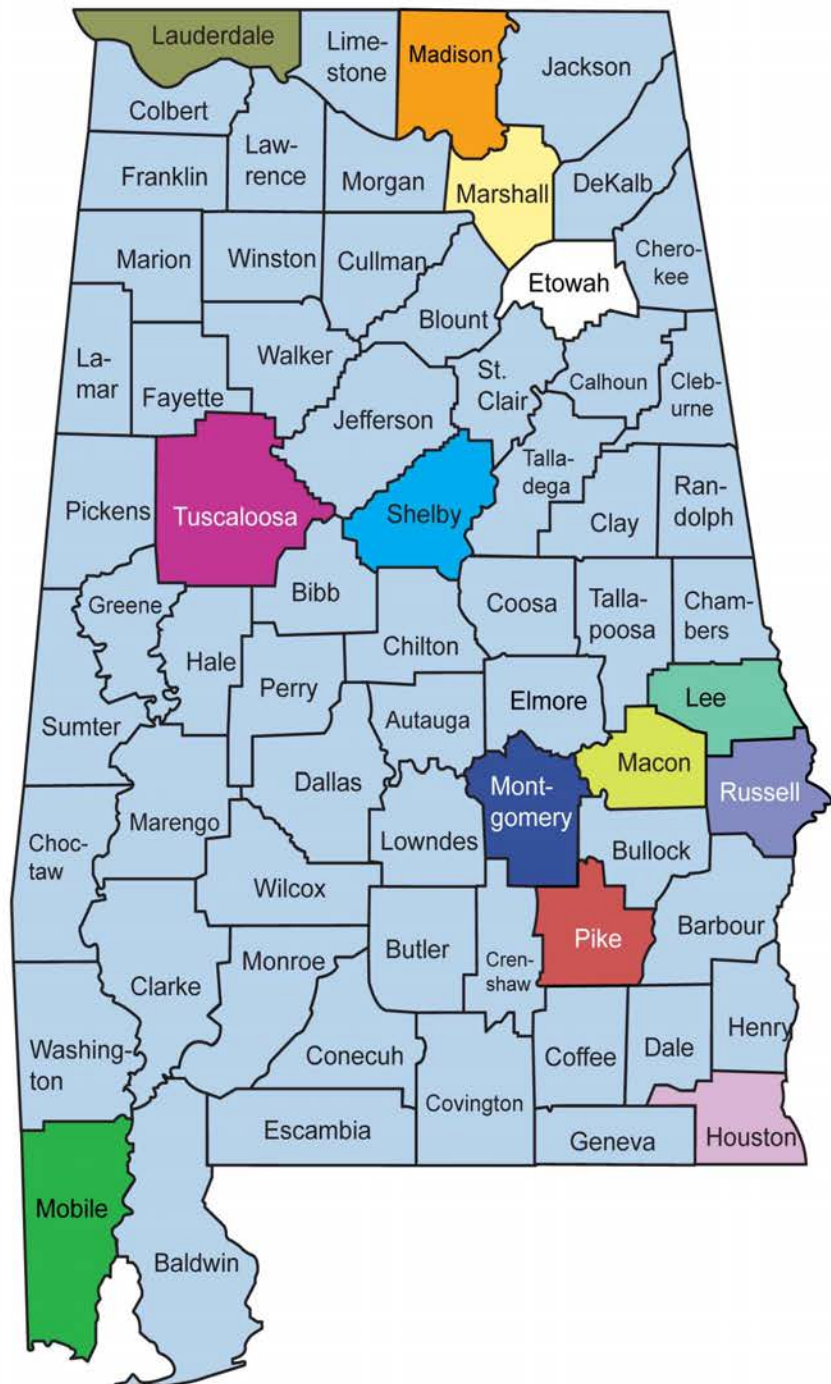
New Life Center for Change
UNIT I & II

● SHELBY COUNTY

Alabama Youth Homes
Westover

● TUSCALOOSA COUNTY

W.O.W.- Working on Womanhood



YOUTH SERVICES FINANCIAL STATEMENT



	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
REVENUES					
General Fund	18,204,464	15,511,768	14,079,946	12,312,971	9,787,240
Children First Trust Fund	9,637,123	8,071,392	8,935,734	7,208,990	9,420,415
Education Trust Fund	60,456,223	59,142,483	57,375,976	58,669,738	53,900,841
Special Revenue	10,450,599	11,747,297	15,269,159	15,398,150	21,138,633
Prior Year Carry Over	1,299,930	-	-	-	-
American Recovery Act		1,014,486	1,471,258	-	-
Special Programming for Achievement Network (SPAN)			4,723,590	4,683,140	4,448,983
TOTAL FUNDS AVAILABLE	100,048,338	95,487,427	101,855,662	98,272,989	98,696,112
EXPENDITURES					
Personnel Costs	27,043,153	27,785,253	26,745,175	25,687,972	24,156,657
Employee Benefits	11,205,594	11,251,445	11,153,213	11,171,577	9,244,629
Travel In-State	310,695	270,407	233,668	203,053	176,061
Travel Out-of-State	54,175	19,714	10,365	9,954	11,173
Repairs and Maintenance	974,089	1,104,905	760,125	690,744	838,838
Rentals and Leases	208,307	196,946	199,846	307,674	304,078
Utilities and Communications	1,901,828	2,012,078	2,076,298	1,929,054	1,722,528
Professional Services	25,333,334	22,673,085	21,521,587	16,345,888	15,105,581
Operating Expenses	2,652,353	2,516,931	2,727,190	2,357,919	2,164,982
Transportation Equip Operations	299,656	225,755	274,237	293,296	345,715
Grants and Benefits	23,465,239	25,886,772	28,456,854	31,160,750	38,740,011
Grants and Benefits transferred to SPAN			4,723,590	4,683,140	4,448,983
Capital Outlay	-	-	174,598	-	-
Transportation Equip Purchases	132,502	21,179	44,579	83,510	32,496
Other Equipment Purchases	554,615	181,906	207,543	152,541	99,589
TOTAL EXPENDITURES	94,135,538	94,146,375	99,308,868	95,077,072	97,391,319
LESS REVENUE CARRIED OVER	5,911,241	1,208,469	2,546,793	3,195,917	1,166,856
LESS REVERSIONS	1,559	132,582	-	-	137,936
BALANCE UNENCUMBERED	-	-	-	-	-

SCHOOL DISTRICT FINANCIAL STATEMENT



	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
REVENUES					
General Fund	-				
Education Trust Fund	8,777,859	7,969,801	6,997,409	6,890,015	6,581,226
Special Revenue	832,697	651,103	404,706	422,269	374,963
TOTAL FUNDS AVAILABLE	<u>9,610,556</u>	<u>8,620,904</u>	<u>7,402,115</u>	<u>7,312,284</u>	<u>6,956,189</u>
EXPENDITURES					
Personnel Costs	5,375,050	5,344,813	4,695,662	4,564,794	4,212,710
Employee Benefits	1,759,716	1,742,912	1,578,890	1,579,058	1,313,824
Travel In-State	42,945	18,064	25,152	24,298	23,572
Travel Out-of-State	6,640	2,026	2,071	-	-
Repairs and Maintenance	5,134	30,336	1,276	-	6,946
Rentals and Leases	22,390	20,986	20,358	20,353	14,780
Utilities and Communications	110	478	95	-	50,000
Professional Services	472,982	106,136	128,465	122,634	76,046
Operating Expenses	366,261	309,149	157,818	194,497	204,847
Transportation Equip Operations	5,431	4,126	7,693	6,252	3,077
Grants and Benefits	662,600	823,250	750,832	729,440	995,670
Capital Outlay	-	-	-	-	-
Transportation Equip Purchases	-	-	-	-	-
Other Equipment Purchases	319,591	128,369	15,886	20,234	21,772
TOTAL EXPENDITURES	<u>9,038,850</u>	<u>8,530,644</u>	<u>7,384,197</u>	<u>7,261,559</u>	<u>6,923,243</u>
LESS REVENUE CARRIED OVER	571,706	64,813	17,918	50,725	189
LESS REVERSIONS	-	25,447	-	-	32,757
BALANCE UNENCUMBERED	<u>-</u>				

YOUTH SERVICES MISSION STATEMENT & GOALS



DEPARTMENTAL MISSION STATEMENT

The mission of the Alabama Department of Youth Services is to enhance public safety by holding juvenile offenders accountable through the use of institutional, educational, and community services that balance the rights and needs of victims, communities, courts, and offenders.

DIVISIONAL MISSIONS AND GOALS

MISSION OF ADMINISTRATION

Provide support and administrative activities for the Department of Youth Services.

GOAL OF ADMINISTRATION

Select and implement additional features of Student Information Management System (SIMS) to allow data sharing between DHS, the juvenile court system (AOC), and the State Medicaid agency by 2013.

MISSION OF COMMUNITY EDUCATIONAL PROGRAMS (S.P.A.N.)

Provide efficient and effective community based alternative programs.

GOAL OF COMMUNITY EDUCATIONAL PROGRAMS (S.P.A.N.)

Provide financial assistance and support to the S.P.A.N. Programs.

MISSION OF DHS SCHOOL DISTRICT

Provide a comprehensive educational program that will meet the individual students' needs while preparing them to function and make positive contributions in today's rapidly changing society.

GOAL OF DHS SCHOOL DISTRICT

DYS will provide students opportunities to pursue their educational goals in the Alabama First Choice Diploma program, Career Technical Education and Post-Secondary Education. The academic programs will be aligned with state standards and meet the individual needs of all students.

YOUTH SERVICES GOALS & DIRECTORY

MISSION OF COMMUNITY SUBSIDY

Provide continued financial support to local juvenile detention centers and community diversion programs to effectively prevent youth from remaining in or returning to the juvenile justice system.

GOALS OF COMMUNITY SUBSIDY

Restore detention center subsidy per diem rate at the FY2009 funding level by 2014.

Increase the number of courts having community diversion programs available by 30% by 2013.

DYS will strengthen its capacity to conduct quality assurance analysis on the programs it funds.

MISSION OF SCHOOL DISTRICT COMMUNITY EDUCATION

Provide financial assistance to community based education programs designed for delinquent youth.

GOAL OF SCHOOL DISTRICT COMMUNITY EDUCATION

Provide alternative academic programs for students with behavior and/or academic problems in order to divert 60% of participants from commitment to DYS by 2013.

MISSION OF DYS TREATMENT SERVICES

Serve youth in the least restrictive setting possible, with DYS residential programs reserved for the most serious offenders who pose a danger to their communities.

GOAL OF DYS TREATMENT SERVICES

Transition services for 100% of serious offenders to a therapeutic strengths based model by 2014.

DIRECTORY

Executive Director

J. Walter Wood, Jr.

Executive Assistant to the Director

Marcia Calender

Deputy Director for Administration

Allen L. Peaton

Deputy Director for Programs and Client Services

Tim Davis

Treatment Coordinator

Alesia Allen

General Counsel

Dudley Perry, Esquire

Community Services Division

Anita Boswell,
Administrator

Institutional Services Division

James V. Kent,
Acting Administrator

Superintendent of Education

Tyrone Yarbrough, Ed.D.

Licensing and Standards

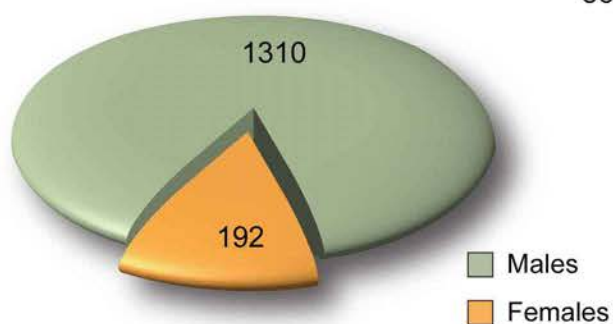
Robert Matthews,
Administrator

Screening and Placement

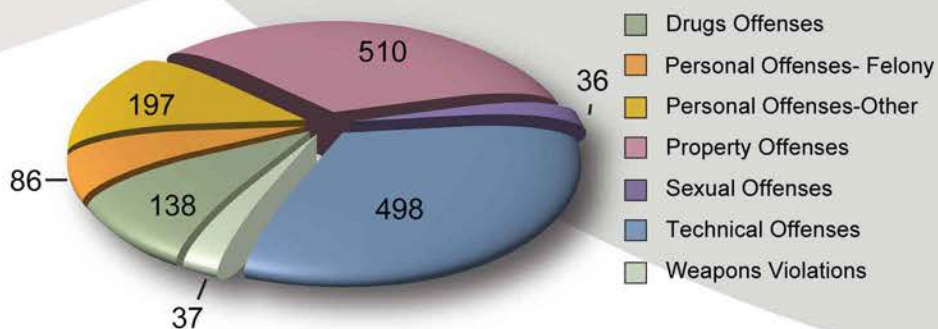
Patrick J. Pendergast,
Administrator

STATISTICS ON YOUTH ADMISSIONS

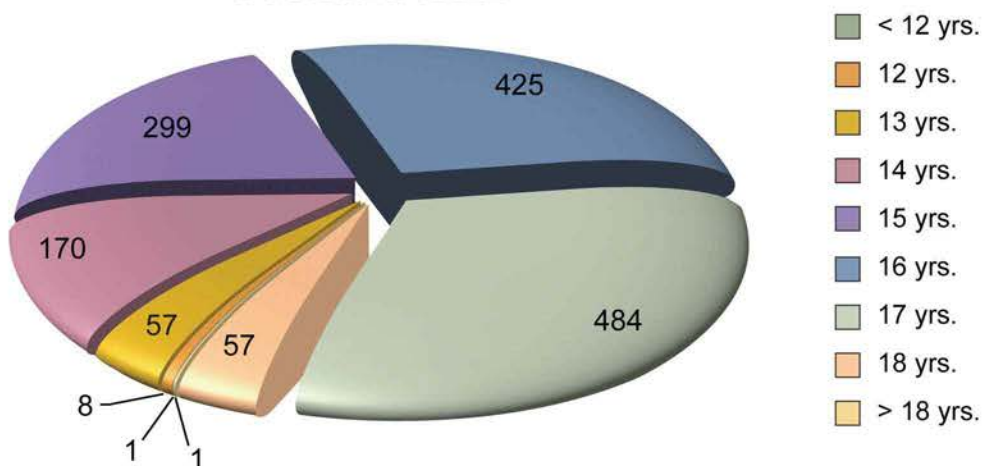
YOUTH BY GENDER



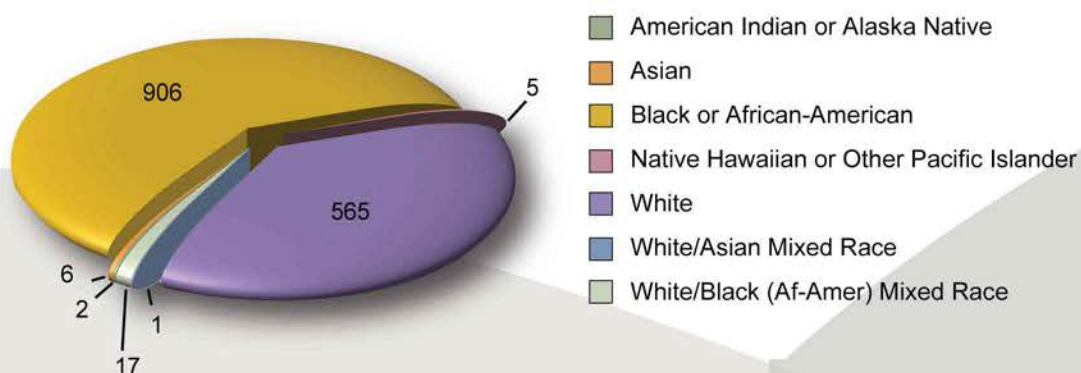
YOUTH BY OFFENSES



YOUTH BY AGE



YOUTH BY RACE



ORGANIZATIONAL CHART

