



# 2013 annual report

State of Alabama Department of Youth Services







Dear Governor Bentley,

The Department of Youth Services is pleased to present to you its Fiscal Year 2013 Annual Report which outlines many of the activities of the Department during the year. As you will see from this report, our students continue to be recognized for their positive efforts to grow as young men and women and our staff continue to be recognized for their extraordinary efforts to help develop our young clients into positive thinking, productive citizens of our state. Additionally, our agency continues to be recognized for our work sustaining the juvenile justice system reforms of the last several years.

From individual recognition of our students at state wide Literary Awards functions to contributing to the steel structures that now adorn the new Montgomery Bark Park, our students are continually given "opportunities to shine" and opportunities to be a positive part of our world.

From the initiative to start an afternoon reward opportunity by creating the new "snack shack" to helping students envision, till, plant and maintain a vegetable garden of which the most experienced gardener would be proud, our staff continue to create opportunities for our students to participate in positive activities and experience the rewards of good behavior and active participation in group activities.

We appreciate the support we receive from your administration, the legislature and the state's court system. We are especially grateful for our provider partners and the many citizens who volunteer their time and resources for the benefit of the young people in our care.

Thank you all!

Respectfully submitted,

J. Walter Wood, Jr.  
Executive Director

# table of contents

REPORT OF THE BOARD	1
DYS DIVISION REPORTS	4
FEATURED PROGRAMS	5
YOUTH SERVICES BOARD MEMBERS	9
DEPARTMENTAL LAND HOLDINGS	12
DIVERSION PROGRAMS	13
PRIVATE PROVIDERS	14
FINANCIAL STATEMENTS	15
DEPARTMENTAL MISSION	17
DEPARTMENTAL GOALS & DIRECTORY	18
DEPARTMENTAL STATISTICS	19
ORGANIZATIONAL CHART	20

Photography at the Bark Park, Montgomery  
Cleveland Gavin, Principal of Lurleen B. Wallace School at Mt. Meigs Campus  
Todd Strange, Mayor of Montgomery, Alabama





# report of the board

## State of Alabama Department of Youth Services

**T**hree new Board members were welcomed to the DYS Board during fiscal year 2013. They are Lawrence Battiste, Chief Probation Officer for the Student Court of Mobile County; Judge M. Ryan Rumsey, District Judge of Talladega County; and, Judge Paul Sherling, Coffee County District Judge.



Lawrence L. Battiste, IV is a native of Mobile, Alabama and holds an Associate Degree in Criminal Justice from Bishop State Community College and a Bachelor's degree in Management of Human Resources from Faulkner University. He is also a graduate of the FBI National Academy. After serving in the military, Chief Battiste began an illustrious career in law enforcement that included working with the Mobile County Sheriff's Department as a narcotics investigator assigned to the Drug Enforcement Administration (DEA) Task Force, an investigator for the Child Advocacy Center, earned the rank of Lieutenant and was the commander of the Special Weapons and Tactic (SWAT) team. Chief Battiste also served as Chief of Police for the city of Prichard for over four years before becoming the Chief Probation Officer for the Juvenile Court of Mobile County. He is married, the father of three children and an active member of the Revelation Missionary Baptist Church.

Judge M. Ryan Rumsey is a 2002 graduate of the University of Alabama with a degree in Finance and a 2005 graduate of the Cumberland School of Law at Samford University. He was elected as District Judge of Talladega County in 2008. Judge Rumsey is active in professional and civic organizations in his hometown of Sylacauga, Alabama. He is a member of the Talladega County Bar Association, the Sylacauga Kiwanis Club, the Sylacauga City Schools Foundation, the Board of Directors for the "S" Club and the Cheaha Regional Mental Health Center. He is also a member of the Alabama District Judges Association as well as the Alabama Juvenile Judges Association. Judge Rumsey is the son of Robert and Susan Rumsey and the youngest of their four children.



Judge Paul Sherling is a 5th generation native of Coffee County and graduated from both the local high school and State Community College before earning a Bachelor of Arts degree from Auburn University in 1992 and a law degree from Mississippi College in 1996. Prior to assuming the position of Coffee County District Judge in 2005, he was an Assistant District Attorney for the 12th Judicial Circuit and Municipal Court Judge for the city of Enterprise. As a district judge he has a case load of over 11,000 new cases per year and maintains a remarkable disposition rate of 95% of all cases in 12 months or less. Judge Sherling is a past President of the Alabama Juvenile Judges Association and serves on the Board of Directors for the Alabama Foster and Adoptive Parent Association, Coffee County Family Services and the local YMCA. He also serves on the Family Law Committee for the Alabama Law Institute. He and his wife, Heidi, along with their children, Mary Elizabeth and Braxton, are active members of the First Methodist Church of Enterprise.



# report of the board

## State of Alabama Department of Youth Services

**H**ighlights of Fiscal Year 2013 include Dr. Rafael Richardson being appointed as the Superintendent of Education of the Alabama Department of Youth Services School District 210 at the June Board meeting.

### A. Rafael Richardson, Ed. D. Superintendent, DYS School District 210

Dr. Rafael Richardson has distinguished himself as a vibrant and driven leader. Before his tenure with the Alabama Department of Youth Services, Dr. Richardson served within various executive leadership positions in the Montgomery Public School District, which leveraged his expertise in curriculum, instruction, assessment, school improvement and strategic planning.

During his career, he has worked as a classroom teacher, assistant principal, middle school principal, high school principal, executive director of middle & junior high schools, and educational specialist. Dr. Richardson has served as an adjunct instructor at Alabama State University. He completed his B.S., M.Ed., and Administrative Certification from Alabama State University, and he holds an Ed.S. and Ed.D. in Educational Leadership from Auburn University. A life-long resident of Montgomery, Alabama, Dr. Richardson enjoys traveling, music, reading, and all sports, especially football. Equally important, he is active in his community and church. Dr. Richardson is married to Janice and is the proud father of two beautiful children, Evan and Erin.



Dr. Rafael Richardson, Ed.D.

### Certified Public Manager (CPM) II Program

During 2013, DYS congratulated twenty (20) employees who completed the Certified Public Manager (CPM) II Program through the Alabama Training Institute. The program seeks to develop and enhance the skills of managers in Alabama. Through the CPM II program, employees participate in critical thinking as they explore methods to achieve efficiency gains or cost savings in their agencies. The twenty graduates are:

- Albert Smith
- Alicia Faire
- Arnea Linden
- Donna Oden Fairman
- Jessilyn Townsend- Blair
- LaKeisha Mitchell
- Larry Miles
- Lawrence Webster
- Tarsha Baskin
- Carmen Archie
- Derrick Bolling
- Angelia Brooks
- Yolanda Byrdsong
- Candace Coleman
- Nikisha Fielder
- Janice Johnson
- Chanda Leshoure
- Bridget McDonald
- Gwendolyn Reynolds
- Phyllis Swain-Taylor



Shauntrice Ellis

Other staff recognitions went to Shauntrice Ellis for completing the Certified Public Manager I (CPM) course and to Christopher Narcisse, the DYS Medicaid Coordinator, who earned the Certified Corrections Professional designation through the American Correctional Association. Mr. Narcisse was featured in a recent article in *Corrections Today* magazine.



Christopher Narcisse



# report of the board

## State of Alabama Department of Youth Services



Allen Peaton

During the September Board Meeting, the retirement of Allen Peaton, Deputy Director for Administration, was announced to be effective, December 30, 2013. Mr. Peaton, a 38 plus years employee of DYS shall leave a great legacy of accomplishments. Mr. Peaton's responsibilities have included planning and oversight of the DYS annual budget and supervision of the Support Operations Division. His commitment has been untiring and DYS will forever be grateful for his loyalty and diligence. DYS wishes Mr. Peaton continued success in future endeavors he wishes to pursue.

Mr. David Rogers was appointed as the new Deputy Director for Administration at the September meeting of the DYS Board. He worked alongside Mr. Peaton for several months before Mr. Peaton's retirement. Mr. Rogers previously worked with DYS as an Accountant.

David S. Rogers is a native of Lowndes County and graduated from Lowndes Academy before earning a Bachelor of Science in Accounting from Auburn University at Montgomery in 1991. He was immediately hired as an Account Clerk with the Office of the Secretary of State and from there he went on to multiple state agencies and was promoted to all of the Accounting classifications that exist in the State merit system. Prior to assuming the position of Deputy Director for Administration in 2013, he served as Chief Accountant for the Alabama Department of Agriculture, the Department of Youth Services, and the Department of Rehabilitation Services. He also served as Budget Officer for the Department of Mental Health. He and his wife, Cindy, along with their children, Danielle, Lindsey, and Julianna, live in Wetumpka and are active members of the Mulder Methodist Church.



David Rogers



Walter Wood, Jimmy Shoemaker,  
Cleveland Gavin, and Mayor Todd Strange

### The Bark Park

Dr. Rafael Richardson recognized the students of Mt. Meigs Wallace School's Career and Technical Education Welding Program and their instructor, Mr. Jimmy Shoemaker, for participating with the Alabama Steel Supply Company in constructing the pavilions at the new "Bark Park" at Montgomery's Wynton Blount Cultural Park. Wallace School's Business Program was also recognized as a Microsoft Information Technology Academy by participating in a pilot program sponsored by the Alabama State Department of Education.



Bark Park Pavilion



# division reports

## State of Alabama Department of Youth Services

### Interstate Compact Division

The Interstate Compact for Students (ICJ) was originally established in 1955 as the nationwide mechanism for (a) the safe return of out-of-state runaways and (b) supervision of student probationers whose families need to move from one state to another. The administrative offices for ICJ in the State of Alabama are located at the Department of Youth Services in the Screening and Placement Division. In 2008, a new compact was enacted following its adoption by our 35th state. Under the new compact, which the Alabama legislature adopted in 2004, improvements have been made in communication, technology, accountability, compliance and dispute resolution.

The Interstate Data System for Students (JIDS) was launched in November 2012 and was fully implemented during 2013. This technology has enabled Alabama Probation Offices to have quick access to information generated by the nationwide database. Enhancements and upgrades made on the system through the year helped to stabilize and make the system more user friendly. The Alabama ICJ office continued to facilitate the training and expansion of the number of users in the state. Ms. Kaki Sanford performed a pivotal role in this regard.

The Alabama State Council continues to meet and contribute to the kind of communication and systemic improvements noticed throughout the country by their counterparts in the other 48 states (Georgia is still deliberating about joining the new compact).

The Alabama ICJ designee (Patrick Pendergast) was elected Chair of the Interstate Commission for Students at the 2013 Annual Business meeting. He assumed the one-year term in October 2013.

The workload for the Alabama ICJ office over the past year included the following:

- 17 runaways were returned home to Alabama

- 9 runaways were located in Alabama and returned to their home state

- 125 Probation /Aftercare cases were sent to Alabama (including 10 sex offenders)

- 35 Probation /Aftercare cases were sent out of state (including 2 sex offenders)

County probation officers throughout the state of Alabama provide the supervision and coordinated efforts adding to the success of the Interstate Commission for Students.

### Licensing and Standards Division

During 2013, the Licensing and Standards Division of DYS licensed a total of sixty-eight (68) programs and conducted sixty-eight (68) six month reviews. Twenty-four (24) unannounced visits at DYS licensed residential programs that accept court-referred students were conducted.

The Licensing Division provided technical assistance to three start-up programs that were seeking licensing through the Department of Youth Services, as well as those programs currently licensed by DYS on their standards compliance. The Licensing Division is regularly involved with the Department of Human Resources and Alabama Student Probation Services, Student Court judges and the general public to answer questions related to DYS licensed program concerns.

### School District Division

During 2013, the DYS School District celebrated the 16th anniversary of the partnership with the Alabama Writers' Forum, Writing Our Stories program. The award-winning Writing Our Stories project culminated after nine months with the publication of two very strong anthologies *From Darkness to Light* and *Open the Door 15*. In fall ceremonies, students from the McNeel and Wallace Schools presented their completed works to packed audiences.

In 2013, the school-district witnessed other noteworthy achievements. Two students were awarded an Alabama High School Diploma, thirty-eight students passed the GED, and thirteen students earned a National Career Readiness Certificate (NCRSC) through the ACT Work Keys. The DYS School District enhanced technology at two campuses by purchasing computers for GED classrooms at the L.B. Wallace and McNeel Schools. After teachers and administrators completed extensive training, both the Lurleen B. Wallace and McNeel Schools were awarded GED site licenses.

Additionally, the Career Technical Education (CTE) Program at Wallace School became an Accredited Training and Education Facility as recognized by National Center for the Construction Education and Research (NCCER). As a result of this designation, students may now receive nationally-recognized accredited certifications and credentials. The Wallace School CTE Business Management Program became a Microsoft IT Academy site and the Welding Program participated in the construction of the Wynton Blount Bark Park, Montgomery, Alabama.

On October 22, 2013, the DYS School District hosted the 3rd Annual Meeting of the Alabama Correctional Education Coalition. The coalition was founded by Dr. Peggy Shippen and Kyes Stevens from Auburn University. The DYS School District also hosted a highly successful college and career fair with over 20 college/career representatives in attendance at the Lurleen B. Wallace School.



# featured programs

## State of Alabama Department of Youth Services

### Vacca Campus Building Champions for Life One Life at a Time

Two major initiatives marked an exciting year at the Vacca Campus in FY 2013. Emphasizing second chances and a commitment to change, Bill Glass Champions for Life and The Dannon Project sought to collaborate with DYS to promote a higher standard of behavior among justice involved youth.

### Bill Glass Champions for Life

Started in 1969 as the Bill Glass Evangelistic Association, the ministry of Champions evolved from a City-Wide crusade ministry into the world's largest evangelistic prison ministry that now includes one of the most effective youth outreach ministries in the country. The overall purpose is to raise standards of behavior by changing lives, showing love, giving hope, and sharing the Good News of Freedom in Christ. All students attended an all-day event in April 2013 that included opportunities to hear personal testimonies from the Bill Glass volunteers along with a motorcycle display and basketball skill demonstration. All students were provided an opportunity to request a follow-up from the campus Chaplain.

### The Dannon Project

Uniquely postured to understand the impact of crime on victims and communities, Jeh Jeh Pruitt and his wife Kerri Pruitt co-founded The Dannon Project in 1999. The organization was named after Dannon Pruitt, Jeh Jeh Pruitt's youngest brother who was killed by a person that had been recently released from prison on a non-violent offense. Focused on providing a strong support system for recently released inmates, the non-profit organization was established to help persons in transition, both male and female and specifically non-violent offenders reentering society.

Through an initiative led by DYS Deputy Director for Programs, Tim Davis, The Dannon Project partnered with DYS

to provide a Student Justice Training Program (JJTP) to train and prepare student offenders to become crime free and address the seriousness of their offenses while reinforcing positive learning styles through restorative justice training. Combining restorative justice training with education, career readiness, counseling and job training techniques gives Jefferson County youth at the Vacca Campus the opportunity to develop constructive life skills and character, positive attitudes, and attain valuable job and career readiness skills. The first class graduated the program May 2013. The Dannon Project's motto, "One Mission... One Life at a Time," represents the goals of the organization which focuses on youth taking responsibility for their choices, actions and consequences of actions; while learning better ways to behave, develop civic responsibility, peacefully resolve conflicts, and develop healthy relationships.

### Mt. Meigs Campus Activities Enhance Positive Youth Development

The Mt. Meigs Campus made significant steps in changing its culture toward a more therapeutic milieu this year. This was accomplished through initiatives such as intramural recreation and sports programs, which focused on character building and social skills. These successful efforts were student built and operated incentive programs which proved to be highly effective.

Students had the opportunity to participate in an organized sports season which included flag football, basketball, softball, and volleyball. Through the use of recreational activities, a learning environment based on coaching, mentoring and play, provided Mt. Meigs students the opportunity to build character and social skills which are both common tenets in the rehabilitation of adolescent at-risk youth.

Students at Mt. Meigs were given the opportunity to learn basic art techniques,

using a variety of mediums, through a grant funded initiative between DYS and the Montgomery Museum of Fine Arts. Students participated in a six weeks program which allowed them to work with acrylics, pastels, clay and tile in a variety of campus art projects. Participation in this project allowed the students to be exposed to visual arts thereby supporting a holistic approach to youth development.

### Precedent Setting Partnership

The Mt. Meigs Campus continues to provide unique program elements rarely replicated in a student correctional facility. Partnering with the Boys and Girls Club (BGC) of South Central Alabama, the Mt. Meigs Campus is home to a Boys and Girls Club unit. The BGC Mt. Meigs Unit has served to provide "out of the box" collaboration between the Department of Youth Services and the BGC of South Central Alabama. Approximately five years ago, through the initiative of the DYS Treatment Coordinator, Alesia Allen, DYS and the BGC of South Central Alabama began development of an Independent Living Center (ILC) program within the existing club operations. Specifically developed to target the needs of long-term determinant sentence committed students, the ILC curriculum includes BGC curriculum and curriculum developed by the Mt. Meigs case management staff. Designed to be a three phase program with each phase lasting one year, the collaboration and partnership solidified for Phase One of the program.

All curriculum and modules are facilitated jointly by DYS case managers and Mr. Mark Salter, BGC staff. The collaboration continues to represent and strengthen a precedent setting relationship between a student justice agency and a recognized model community program. Operating within a secure setting, the ILC addresses the overall mission of DYS and supports the mission of the BGC which seeks to "enable all young people, especially those who need it most, to reach their full potential as productive, caring,



# featured programs

## State of Alabama Department of Youth Services

responsible citizens." The core beliefs of the organization are (1) provide a safe place to learn and grow, (2) provide ongoing relationships with caring adult professionals, (3) provide life-enhancing programs and character development experiences, and (4) provide hope and opportunity.

The collaboration between DYS and the BGC of South Central Alabama is expected to continue as full development of Phases II & III advances. Over 20 youth have successfully completed the BGC, Mt. Meigs Unit ILC program and perhaps will one day become notable BGC alumni.

### Autauga Campus Strong Grass Roots Support

Autauga operates a modified (not confrontational) boot camp program in a facility with spacious grounds, located in a rural section of Autauga County. The basic program continues to operate as it has since its inception in 1994 and outcomes have been successful. Opportunities to refine and improve the success and effectiveness of the program have continued.

A recent program refinement has been the introduction of a reward system with the slogan, "Do good things; and good things happen." The crux of the program is rewarding students who do the prescribed physical training with a piece of candy. The candy is provided by the campus administrator.

The Autauga staff, administration, advisory board members and members of the community work together to provide activities for the young men. Some of the most popular activities are fatherhood classes, May Day, Iron Bowl party, Christmas luncheon, Christmas presents, and Super Bowl party.

All religious programming is done on a voluntary basis. The volunteers of Autauga County Baptist Association have provided numerous copies of the New International

translation of the Bible; Victory Baptist members have provided the King James translation; and Gideons International has provided each young man with a New Testament prior to exiting the program. The commitment to the program is evidenced by forty to fifty volunteers, many with multiple visits, providing services each month.

While not a new feature, a program component which has permeated and molded the attitudes of Autauga's students, staff and advisory board members has been the opportunity to participate in voluntary quality assurance interviews. The interviews are conducted semi-annually with staff and students. From this experience, students have face-to-face contact with concerned and caring members of the advisory board. From the staff's perspective, it is realized that their work is appreciated and their efforts to model positive values is recognized. As a result of the advisory board members contact with the young men, they have gained a deeper commitment to their role on the advisory board.

### ABSOP (Accountability-Based Sex Offender Program)

At the end of fiscal year 2013, DYS had provided comprehensive assessment and treatment services to 883 students in the ABSOP program and assessment services for an additional 441 students in the general adolescent population (GAP). Also, in two recent outcome data analyses, it was consistently determined that only 4% of students who complete the ABSOP program are re-arrested for new sexual crimes. Moreover, it should be noted that unlike outpatient programs in which treatment completion rates are often around 60%; 99.9% of students who have been placed into ABSOP have completed the program. There are many drawbacks to treating adolescents in an institutional setting, such as isolation from the community, disconnection from family, and the disruption of educational and social opportunities. In addition,

there is considerable evidence that segregation with disturbed adolescents tends to create a contagion of deviance. Thus, it is important to keep in mind the significance of the extremely high treatment completion rate and the low re-arrest rates for new sex offenses. Moreover, because there are few outpatient options for treatment in Alabama, it is important to make note of those advantages that do seem to adhere to an inpatient setting. It is a significant accomplishment that a student can complete treatment in DYS and receive considerable benefit from his placement in ABSOP.

### Children and Residential Experiences (CARE) and Therapeutic Intervention (TCI)

DYS continues the implementation of the CARE and TCI residential programming. Perhaps the most significant event of this past year is the down-sizing of ABSOP. DYS has become more efficient in providing therapy to students in ABSOP and more able to recognize when a student has reached optimum benefit from treatment. ABSOP has been able to steadily decrease the average length of stay for students in the program. Now, by far the majority of students complete the program within one year.

Downsizing ABSOP enabled staff in ABSOP, experienced in CARE, to be able to begin providing direct services to the general adolescent population (GAP). Fred Grant, Phyfer B Unit Manager, and his experienced staff have been utilized as CARE trainers in training new unit managers, as well as dorm staff, on how to run a CARE based dorm.

In terms of CARE programming, significant progress was made in training and now all staff members have had a first round of CARE/TCI training. As the training is increased and repeated, staff will become more proficient with the more complex requirements of CARE based interactions. As a result of this



# featured programs

## State of Alabama Department of Youth Services

training, DYS should continue to see the gains in terms of less reliance on punitive consequences as a mechanism of control.

**Staff members who are invested in working productively with these students, see CARE programming and principles as an enormously helpful model in creating and structuring positive engagement with the students DYS serves.**

### Positive Enrichment

**Other significant accomplishments** in ABSOP programming were in the area of enriching the opportunity for the students to have normalizing and enriching experiences on campus. **ABSOP, in cooperation with GAP staff developed a teen club, housed in Holloway Hall. Called the Snack Shack, students on Mt. Meigs Campus can play games, socialize, and connect with each other and with**



Snack Shack

**dorm staff in a pleasant social context. Purchases can be made from the Snack Shack inventory using the DYS dollars that are now part of the contingency management program. The Snack Shack has become a very significant institution and the students' engagement in socializing activities has been remarkable. The Snack Shack is an example of enriching the lives of our students with activities that approximate those occurring in an ordinary adolescent's life while providing a venue in which they can practice social skills that can be necessary once they leave the Mt. Meigs Campus. Many thanks go**

to Tonya Milam and Jason Wood for their leadership in making this a reality.

In addition, ABSOP has developed three other programs all of which are organized with enrichment principles in mind. Also located in Holloway Hall is a new group room that contains computers, a piano, and a clothes closet where students can shop for clothes needed to go home or to court. In addition, a washer and dryer were **installed so that staff can take clothes that have been donated and properly launder them for the students and teach the students to properly perform these tasks.**

Other new activities include a monthly pizza night for every dorm on campus. The purpose of this activity is to provide a context in which the dorms can share pizza, socialize, have a conversation, and essentially act like a family. In addition, DYS have now installed PlayStation 2's in every dorm on campus so that students have the opportunity to use the games in the evenings when they are not doing homework or are otherwise engaged in activities. One of the core principles of the CARE model is to create a milieu where student's have the experience of a nurturing and engaging surrogate family. In all of these activities and programs, the DYS goal is the creation of a context where **staff can relate to the students in positive and productive encounters; not as jailers, but as teachers and parents.**

Recently, ABSOP has also developed an exercise program. Mason Benson, **a ABSOP staff member, has developed a fitness program utilizing surplus exercise equipment obtained from Auburn University. Though not fully implemented, ABSOP envisions that, as every student enters into the Mt. Meigs Campus, in addition to completing a comprehensive psychological evaluation, he will complete a comprehensive physical fitness evaluation. The results will be made available to him and a prescriptive physical fitness program will be provided so that students can learn how to have a**

healthy body. Many students that enter the program are sedentary and/or obese and the experience in the ABSOP prototype of this program is that students who are engaged in the physical program lose weight, become considerably more active and physically healthy, and have a much more positive self-image. A sound mind and a sound body is a noble goal.

The last project that is focused on is the garden project. This project really was envisioned because one of the students on Mt. Meigs Campus had a 20 X 20 foot garden next to the Wallace School. After watching him work in this project Dr. Barry Burkhardt envisioned that the opportunity to work in a garden, to grow living things, and to see the tangible result as plants grew from a seedling to a vegetable or fruit would be helpful to the students, many of whom have never had an opportunity for such an experience. During 2013, ABSOP had a spring and winter garden. **Upwards of fifty students volunteered to work in the garden. In particular, a couple of very difficult to reach students participated fully and realized immense behavioral benefits. In the future, ABSOP envisions providing training in agriculture, ornamental horticulture, food preparation, and perhaps even a culinary arts center to provide training and abilities for future jobs and careers. Jim Kent, Administrator of Institutional Services, was instrumental in providing the administrative support to create this project.**

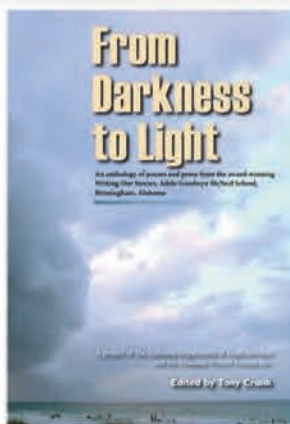


Mt. Meigs Campus Garden



# featured programs

State of Alabama Department of Youth Services



## Writing our Stories

Encouraging Mt. Meigs students with accolades for their writing, former Crimson Tide and Pittsburgh Steelers cornerback Anthony Madison, addressed the newly published writers from the Writing Our Stories (WOS) program at the Lurleen B. Wallace School on the Mt. Meigs Campus. Mr. Madison verbalized to the writers and their guests that he had read their book and was impressed by their intelligence. The event marked the release of *Open the Door 15*, an anthology of poems and stories from the student writers, under the tutelage of the WOS Mt. Meigs Campus team teaching writer Marlin Barton, Lurleen B. Wallace School librarian Maureen Womack, and Lisa Williams, cooperating teacher. The writers, and their families, guests, Lurleen B. Wallace faculty, and DYS staff filled the chapel to capacity, while the student writers captivated their audience by reading their poems and stories.

On November 1, 2012 on the DYS Vacca Campus, Jeh Jeh Pruitt, Birmingham Fox 6 broadcast journalist and co-founder of the Dannon Project, gave the keynote address to the WOS Vacca students in the chapel. Mr. Pruitt inspired the audience of student writers, their families, McNeel School faculty, DYS staff, and other guests with his encouraging remarks. Holding his copy of *From Darkness to Light*, Mr. Pruitt said, "When I read this book, I felt every word."

Vacca student writers entertained their guests as they read their writings at the event. The WOS Vacca Campus team teaching writer Tony Crunk, and Harold Abram Jr., cooperating teacher, are to be commended on the release of the anthology *From Darkness to Light*.

On November 8, 2012, a group of DYS and Alabama Writers' Forum (AWF) administrators and staff, invited guests and family members gathered in the DYS Washington Hall Board room at Mt. Meigs Campus to celebrate the endeavors of the Writing Our Stories(WOS) Chalkville Campus team on the release of *After the Storm*, a compendium anthology of the work of WOS writers from the fourteen years that Alabama Writers' Forum had worked with Chalkville students. The WOS Chalkville team was comprised of teaching writer Priscilla Hancock Cooper, cooperating teacher Janet Dixon, and media specialist Mary Rencher. Ms. Cooper continued to work with a portion of the Chalkville students during their relocation to the Working On Womanhood (WOW) program in Tuscaloosa after the tornado that devastated the Chalkville Campus on January 23, 2012.



Anthony Madison



Jeh Jeh Pruitt



Priscilla Hancock Cooper



# youth services board members

Serving During 2013

## Governor

Honorable Robert Bentley  
State Capitol  
600 Dexter Avenue  
Montgomery, Alabama 36130

Continuous as Governor

## Legislative Appointments

### Name and Address

Senator Paul Bussman  
State House Seventh Floor  
11 S. Union Street  
Montgomery, Alabama 36130

Senator Linda Coleman  
926 Chinchona Drive  
Birmingham, Alabama 35214  
205-798-1045

Representative K. L. Brown  
1304 6th Avenue Northeast  
Jacksonville, Alabama 36265

Representative Barbara Boyd  
2222 McDaniel Avenue  
Anniston, Alabama 36201

Alabama Senate  
State House  
11 South Union Street  
Montgomery, Alabama 36130

Alabama Senate  
State House Room 732  
11 South Union Street  
Montgomery, Alabama 36130

Alabama Senate  
State House Suite 542B  
11 South Union Street  
Montgomery, Alabama 36130

Alabama Senate  
State House Room 537E  
11 South Union Street  
Montgomery, Alabama 36130

### Term Expires

Concurrent with Legislative Term  
(Appointed 03/15/11)

Concurrent with Legislative Term  
(Appointed 03/15/11)

Concurrent with Legislative Term  
(Appointed 9/23/11)

Concurrent with Legislative Term  
(Appointed 9/23/11)

## State Department Heads

### Name and Address

Nancy Buckner,  
Commissioner  
Ala. Department of Human Resources  
50 North Ripley Street,  
Suite 2118  
Montgomery, Alabama 36104

Jim Byard, Jr., Director  
Ala. Dept. of Economic &  
Community Affairs  
401 Adams Avenue  
P.O. Box 5690  
Montgomery, Alabama 36103-5690

Dr. Thomas Bice  
State Superintendent of Education  
Ala State of Dept. of Education  
P.O. Box 302101  
Montgomery, Alabama 36130-2101

### Proxies

Ms. Carolyn Lapsley  
Ala. Department of Human Resources  
50 North Ripley Street  
Montgomery, Alabama 36104

William M. Babington, Div. Director  
Law Enforcement Traffic Safety Division  
401 Adams Avenue  
P.O. Box 5690  
Montgomery, Alabama 36103-5690

Dennis Coe  
Director, Office Supporting Programs  
Alabama State Department of Education  
P.O. Box 302101  
Montgomery, Alabama 36130-2101

### Term Expires

Continuous as State Department Head  
(Appointed 09/16/08)

Continuous as State Department Head  
(Appointed 01/16/12)

Continuous as State Department Head  
(Appointed 11/10/11)



# youth services board members

Serving During 2013

## State Department Heads

### Proxies

### Term Expires

### Name and Address

Jim Reddoch  
Commissoner  
Ala. Dept. of Mental Health  
100 N. Union Street  
P.O. Box 301410  
Montgomery, Alabama 36130

Dr. Donald E. Williamson  
State Health Officer  
Department of Public Health  
RSA Tower Suite 1010  
P. O. Box 303017  
Montgomery, Alabama 36130-3017

Dennis Heard  
Alabama Department of Education  
Alabama State Department of Education  
P.O. Box 302101  
Montgomery, Alabama 36130-2101

Steve Lafreniere  
Ala. Department of Mental Health  
100 N. Union Street  
P. O. Box 301410  
Montgomery, Alabama 36130

Michele Jones  
Ala. Department of Public Health  
RSA Tower Suite 1552  
P. O. Box 303017  
Montgomery, Alabama 36130-3017  
Telephone: 334-206-5200

James Durham  
Ala. Department of Public Health  
P.O. Box 303017  
Montgomery, Alabama 36130-3017

Continuous as State Department Head  
(Appointed 07/01/12)

Continuous as State Department Head  
(Appointed 11/18/92)

## Congressional District Appointments

### Name and Address

Phillip Andy Wynne  
St. Mary's Home  
4350 Moffat Road  
Mobile, Alabama 36618

Honorable Braxton Paul Sherling  
211 West Sandcreek Road  
Enterprise, Alabama 36330

Charles Smith  
1280 Sweetwood Court  
Auburn, Alabama  
36830-2130

Stacie Jenkins  
140 Max Graben Circle  
Albertville, Alabama  
35950-0330

William A. McDowell  
Second Mile Development  
P. O. Box 2531  
Huntsville, Alabama 35804

1st Congressional District

2nd Congressional District

3rd Congressional District

4th Congressional District

5th Congressional District

### Term Expires

09/02/2017 (Appointed 04/11/08  
Re-Appointed 07/12/13)

09/02/2014 (Appointed 06/04/13)

09/02/2018 (Appointed 04/11/08  
Re-Appointed 07/12/13))

09/02/2013 (Appointed 04/11/08)

09/02/2015 (Appointed 11/13/09)



# youth services board members

Serving During 2013

## Name and Address

Buddy Aydelette  
788 Wynwood Road  
Trussville, Alabama 35173

Robert M. Duke  
41121 AL Hwy 69  
Gallion, Alabama 36742

## Name and Address

Honorable Ryan Ramsey  
400 North Norton Avenue  
Sylacauga, Alabama 35150

## Name and Address

Randal S. Reaves  
Calhoun County Student  
Probation Officer  
Calhoun County Courthouse  
25 West 11th Street, Suite 120  
Anniston, Alabama 36201

Lawrence L. Battiste, IV  
Mobile Co. Probation Office  
Strickland Youth Center  
2315 Costarides Street  
Mobile, Alabama 36617-2498

## Congressional District Appointments

6th Congressional District

7th Congressional District

## Term Expires

05/30/2018 (Appointed 05/30/12)

09/02/2014 (Appointed 12/05/08)

## Alabama Juvenile Judges Association

## Term Expires

09/08/2015 (Appointed 07/16/2013)

## Alabama Chief Probation Officers Association

## Term Expires

09/02/2015 (Appointed 09/18/12)

09/08/2015 (Appointed 12/13/2012)

## Officers

Charles Smith, Chairman  
Michele Jones, Vice- Chairman  
William McDowell, Secretary-Treasurer

## Representative of the Governor

David Perry, Esquire  
Governor's Chief of Staff Office  
State Capitol Building  
600 Dexter Avenue  
Montgomery, Alabama 36130

Rebecca Boykin, Esquire  
Policy Advisor to the Governor  
600 Dexter Avenue (State Capitol)  
Montgomery, Alabama 36130-2751





# land holdings

<u>Facility</u>	<u>County</u>	<u>Acreage</u>
Autauga Campus	Autauga	63.07 ± (1)
Birmingham Lots	Jefferson	.36 ± (2)
Chalkville Campus	Jefferson	575.16 ± (3)
Jemison Group Home	Chilton	38.46 ± (1)
Colbert County Lots	Colbert	8.10 ± (2)
Montgomery Group Home	Montgomery	6.17 ± (1)
Mount Meigs Complex	Montgomery	780.53 ± (4)(5)
Troy Group Home	Pike	1.04 ± (1)
Vacca Campus	Jefferson	178.06 ± (2)
Total Acreage		1,650.95 ±

- (1) 1991 Survey by Robert Meadows, Alabama Department of Conservation
- (2) 1998 Report of the Alabama Department of Conservation
- (3) 1997 Survey by Sain & Associates and Robert Meadows
- (4) 1997 Survey by Larry Speaks
- (5) 2002 Land sale to DOT





# diversion programs

## Baldwin County

- Baldwin County Youth Advocate Program (YAP)

## Barbour County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

## Blount County

- Elk River Treatment Program

## Bullock County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)

## Calhoun County

- Robert E. Lewis Academy
- Calhoun County Success Academy

## Cherokee County

- Robert E. Lewis Academy

## Coffee County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)
- Robert E. Lewis Academy

## Colbert County

- Mitnick Wilderness Program
- Colbert-Lauderdale Attention Home

## Covington County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

## Cullman County

- Mitnick Wilderness Program

## Dallas County

- Perry Varner Educational and Treatment Facility
- Compass Program

## Dale County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

## DeKalb County

- DeKalb Youth Initiative
- Robert E. Lewis Academy

## Elmore County

- Elmore County Family Support Program

## Escambia County

- Project Turn Around

## Etowah County

- Robert E. Lewis Academy

## Fayette County

- Mitnick Wilderness Program

## Franklin County

- Colbert-Lauderdale Attention Home
- Mitnick Wilderness Program

## Geneva County

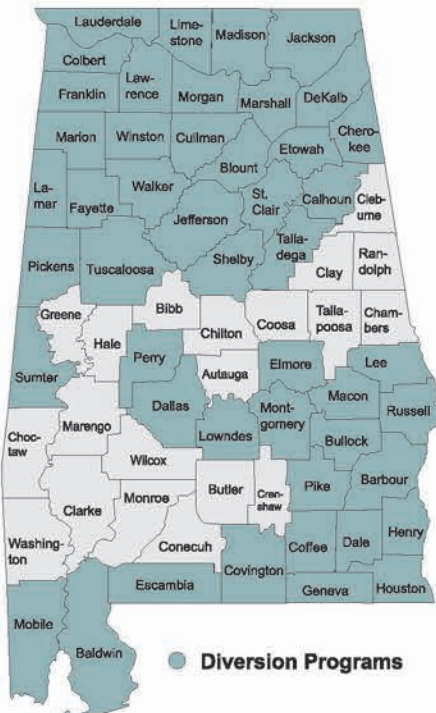
- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

## Henry County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)

## Houston County

- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Regional Alliance 4 Children Residential (Pathway)
- Youth Villages Multisystemic Therapy Program (REGN4)



## Jackson County

- Elk River Treatment Program

## Jefferson County

- Adolescent Mentoring Program (AMP)
- Adolescent Substance Abuse Program (ASAP)
- Return to Aftercare Program (RAP)
- Strong Girls Mentoring Program
- Youth Advocate Program (YAP)

## Lamar County

- Mitnick Wilderness Program

## Lauderdale County

- Lauderdale County Reintegration Aftercare Program (RAP)
- Colbert-Lauderdale Attention Home
- Mitnick Wilderness Program

## Lawrence County

- Mitnick Wilderness Program

## Lee County

- Youth Villages Multisystemic Therapy Program

## Limestone County

- Mitnick Wilderness Program

## Lowndes County

- Perry Varner Educational and Treatment Facility

## Macon County

- Youth Villages Multisystemic Therapy Program

## Madison County

- Madison Co. Juv. Court Improvement Project

## Marion County

- Mitnick Wilderness Program

## Marshall County

- Marshall County Youth Advocate Program (YAP)
- Elk River Treatment Program

## Mobile County

- Transitions Continuing Care

## Montgomery County

- Davis Treatment Program

## Morgan County

- Morgan County System of Services (S.O.S.)
- Mitnick Wilderness Program

## Perry County

- Perry Varner Educational and Treatment Facility

## Pickens County

- Mitnick Wilderness Program
- REACH Youth Program

## Pike County

- Regional Alliance 4 Children Residential (Pathway)
- SAYLA Therapeutic Resources
- SAYLA Therapeutic Resources (STEPS)
- Youth Villages Multisystemic Therapy Program (REGN4)

## Russell County

- STARS Program

## Shelby County

- Developing Alabama Youth, Inc. (DAY)

## St. Clair County

- St. Clair Day Program
- St. Clair REFUGE Project
- Robert E. Lewis Academy

## Sumter County

- Promoting Positive Youth (PPY) Electronic Monitoring

## Talladega County

- Robert E. Lewis Academy

## Tuscaloosa County

- Tuscaloosa Adolescent Support Services (TASS)

## Walker County

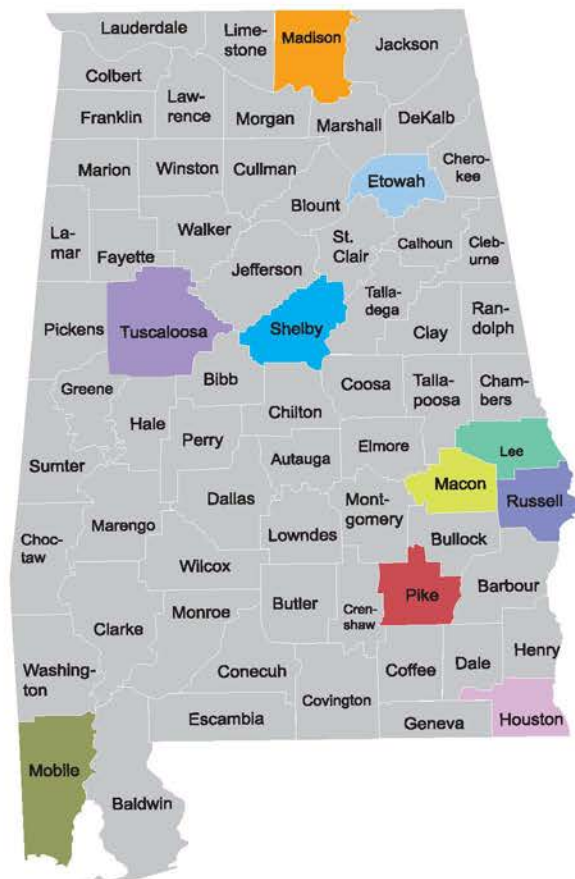
- Mitnick Wilderness Program



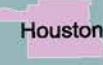







## Winston County

- Mitnick Wilderness Program



# private providers



	<b>The Bridge:</b> <ul style="list-style-type: none"> <li>• Kennington</li> <li>• Mitchell</li> </ul>		<b>The Bridge – Bayview STEPS</b>
	<b>Big Brother's Home Away From Home</b> Laurel Oaks Behavioral Health Center		<b>Troy Group Home</b>
	<b>Lee County Youth Development Center</b> <ul style="list-style-type: none"> <li>• BEAMS</li> <li>• VOYAGES I</li> </ul>		<b>New Life Center for Change UNIT I &amp; II</b>
	<b>Sequel TSI Tuskegee</b>		<b>Alabama Youth Homes Westover</b>
	<b>Sequel TSI Madison</b> <b>Sequel TSI Discovery A&amp;D</b> <b>Sequel TSI Directions</b>		<b>W.O.W.- Working on Womanhood</b>



# youth services financial statement

annual report 2013

	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
<b>REVENUES</b>					
General Fund	15,511,768	14,079,946	12,312,971	9,787,240	7,240,234
Children First Trust Fund	8,071,392	8,935,734	7,208,990	9,420,415	7,918,105
Education Trust Fund	59,142,483	57,375,976	58,669,738	53,900,841	50,475,336
Special Revenue	11,747,297	15,269,159	15,398,150	21,138,633	29,093,700
American Recovery Act	1,014,486	1,471,258	-	-	-
Special Programming for Achievement Network (SPAN)		4,723,590	4,683,140	4,448,983	3,965,732
<b>TOTAL FUNDS AVAILABLE</b>	<b>95,487,427</b>	<b>101,855,662</b>	<b>98,272,989</b>	<b>98,696,112</b>	<b>98,693,106</b>
<b>EXPENDITURES</b>					
Personnel Costs	27,785,253	26,745,175	25,687,972	24,156,657	21,461,250
Employee Benefits	11,251,445	11,153,213	11,171,577	9,244,629	8,200,735
Travel In-State	270,407	233,668	203,053	176,061	154,823
Travel Out-of-State	19,714	10,365	9,954	11,173	13,726
Repairs and Maintenance	1,104,905	760,125	690,744	838,838	1,199,957
Rentals and Leases	196,946	199,846	307,674	304,078	276,313
Utilities and Communications	2,012,078	2,076,298	1,929,054	1,722,528	1,449,755
Professional Services	22,673,085	21,521,587	16,345,888	15,105,581	14,303,755
Operating Expenses	2,516,931	2,727,190	2,357,919	2,164,982	2,037,804
Transportation Equip Operations	225,755	274,237	293,296	345,715	301,920
Grants and Benefits	25,886,772	28,456,854	31,160,750	38,740,011	41,612,759
Grants and Benefits transferred to SPAN		4,723,590	4,683,140	4,448,983	3,965,732
Capital Outlay	-	174,598	-	-	76,549
Transportation Equip Purchases	21,179	44,579	83,510	32,496	2,995
Other Equipment Purchases	181,906	207,543	152,541	99,589	150,755
<b>TOTAL EXPENDITURES</b>	<b>94,146,375</b>	<b>99,308,868</b>	<b>95,077,072</b>	<b>97,391,319</b>	<b>95,208,827</b>
<b>LESS REVENUE CARRIED OVER</b>	<b>1,208,469</b>	<b>2,546,793</b>	<b>3,195,917</b>	<b>1,166,856</b>	<b>3,271,584</b>
<b>LESS REVERSIONS</b>	<b>132,582</b>	<b>-</b>	<b>-</b>	<b>137,936</b>	<b>212,695</b>
<b>BALANCE UNENCUMBERED</b>					



# school district financial statement

annual report 2013

	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
<b>REVENUES</b>					
General Fund					
Education Trust Fund	7,969,801	6,997,409	6,890,015	6,581,226	6,115,088
Special Revenue	651,103	404,706	422,269	374,963	390,284
<b>TOTAL FUNDS AVAILABLE</b>	<b>8,620,904</b>	<b>7,402,115</b>	<b>7,312,284</b>	<b>6,956,189</b>	<b>6,505,372</b>
<b>EXPENDITURES</b>					
Personnel Costs	5,344,813	4,695,662	4,564,794	4,212,710	3,932,095
Employee Benefits	1,742,912	1,578,890	1,579,058	1,313,824	1,235,792
Travel In-State	18,064	25,152	24,298	23,572	22,303
Travel Out-of-State	2,026	2,071	-	-	907
Repairs and Maintenance	30,336	1,276	-	6,946	33,189
Rentals and Leases	20,986	20,358	20,353	14,780	14,173
Utilities and Communications	478	95	-	50,000	20,000
Professional Services	106,136	128,465	122,634	76,046	20,775
Operating Expenses	309,149	157,818	194,497	204,847	229,614
Transportation Equip Operations	4,126	7,693	6,252	3,077	4,211
Grants and Benefits	823,250	750,832	729,440	995,670	828,000
Other Equipment Purchases	128,369	15,886	20,234	21,772	110,506
<b>TOTAL EXPENDITURES</b>	<b>8,530,644</b>	<b>7,384,197</b>	<b>7,261,559</b>	<b>6,923,243</b>	<b>6,451,565</b>
<b>LESS REVENUE CARRIED OVER</b>	<b>64,813</b>	<b>17,918</b>	<b>50,725</b>	<b>189</b>	<b>0</b>
<b>LESS REVERSIONS</b>	<b>25,447</b>	<b>-</b>	<b>-</b>	<b>32,757</b>	<b>53,808</b>
<b>BALANCE UNENCUMBERED</b>					



# mission statement

State of Alabama Department of Youth Services



## Departmental Mission Statement

**T**he mission of the Alabama Department of Youth Services is to enhance public safety by holding student offenders accountable through the use of institutional, educational, and community services that balance the rights and needs of victims, communities, courts, and offenders.



# goals and directory

State of Alabama Department of Youth Services



## Directory

Executive Director  
J. Walter Wood, Jr.

Executive Assistant to the Director  
Marcia Calender

Deputy Director for Administration  
Allen L. Peaton

Deputy Director for  
Programs and Client Services  
Tim Davis

Treatment Coordinator  
Alesia Allen

General Counsel  
Dudley Perry, Esquire

Community Services  
Division  
Anita Boswell,  
Administrator

Institutional Services Division  
James V. Kent,  
Acting Administrator

Superintendent of Education  
Rafael Richardson, Ed.D.

Superintendent of Education  
Tyrone Yarbrough, Ed.D.

Licensing and Standards  
Robert Matthews,  
Administrator

Screening and Placement  
Patrick J. Pendergast,  
Administrator

## Departmental Vision and Goals

### Vision

DYS believes that communities will be safer and youth will be more likely to succeed if services designed to meet the needs and strengths of youth and their families are provided locally, in non institutional settings.

### Goals

To provide continued financial support to local community diversion programs to effectively prevent youth from remaining in or returning to the student justice system.

To provide therapeutic strengths based services for 100% of serious offenders.

DYS will strengthen its capacity to conduct quality assurance analysis on the programs it funds.

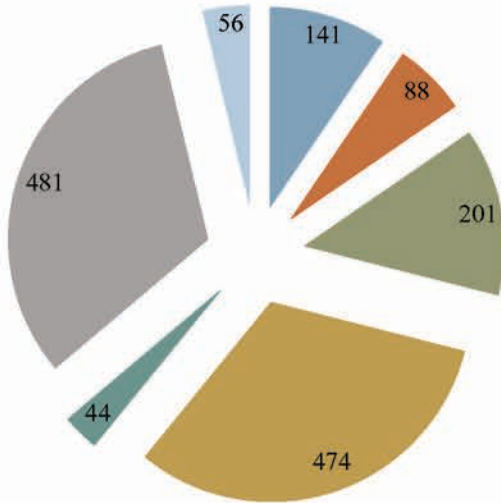
To provide a comprehensive educational program that meets the individual needs of DYS students.



# statistics on

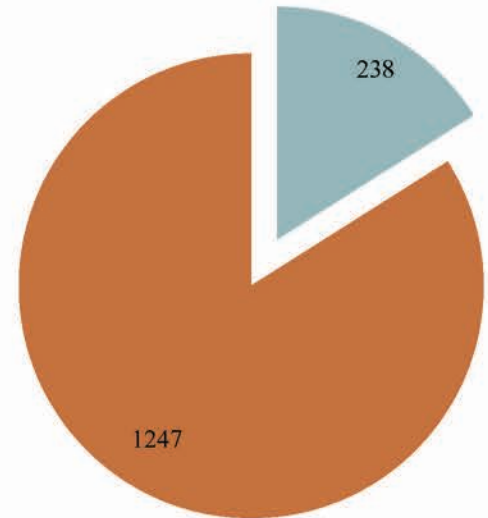
## Juvenile Admissions

Juveniles by offenses



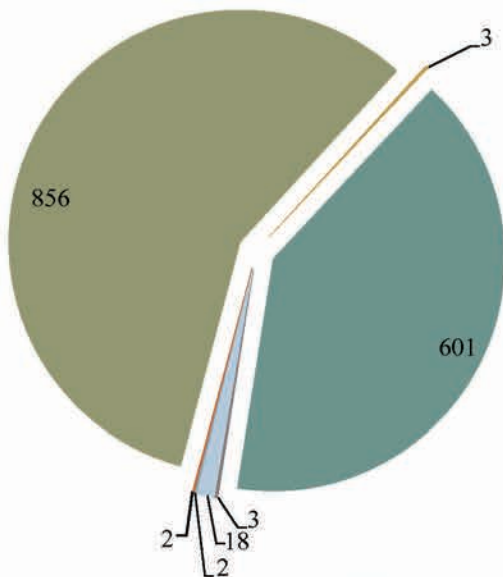
- Drug Offenses
- Personal Offenses- Felony
- Personal Offenses-Other
- Property Offenses
- Sex Offenses
- Technical Offenses
- Weapons Violations

Juveniles by gender



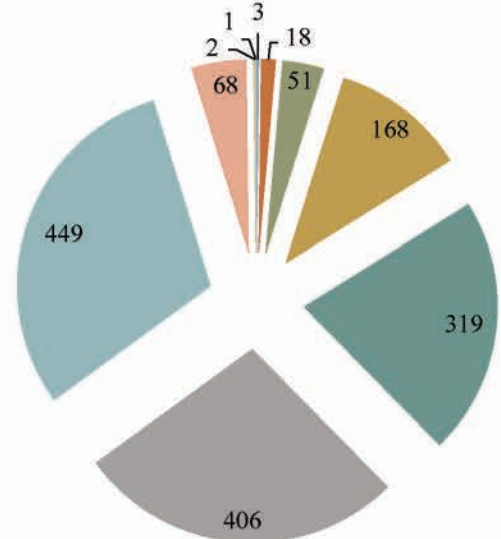
- Female
- Male

Juveniles by race



- American Indian or Alaska Native
- Black or African-American
- White
- White/Asian Mixed Race
- Asian
- Native Hawaiian or Other Pacific Islander
- White/Black (Afr.-Amer.) Mixed Race

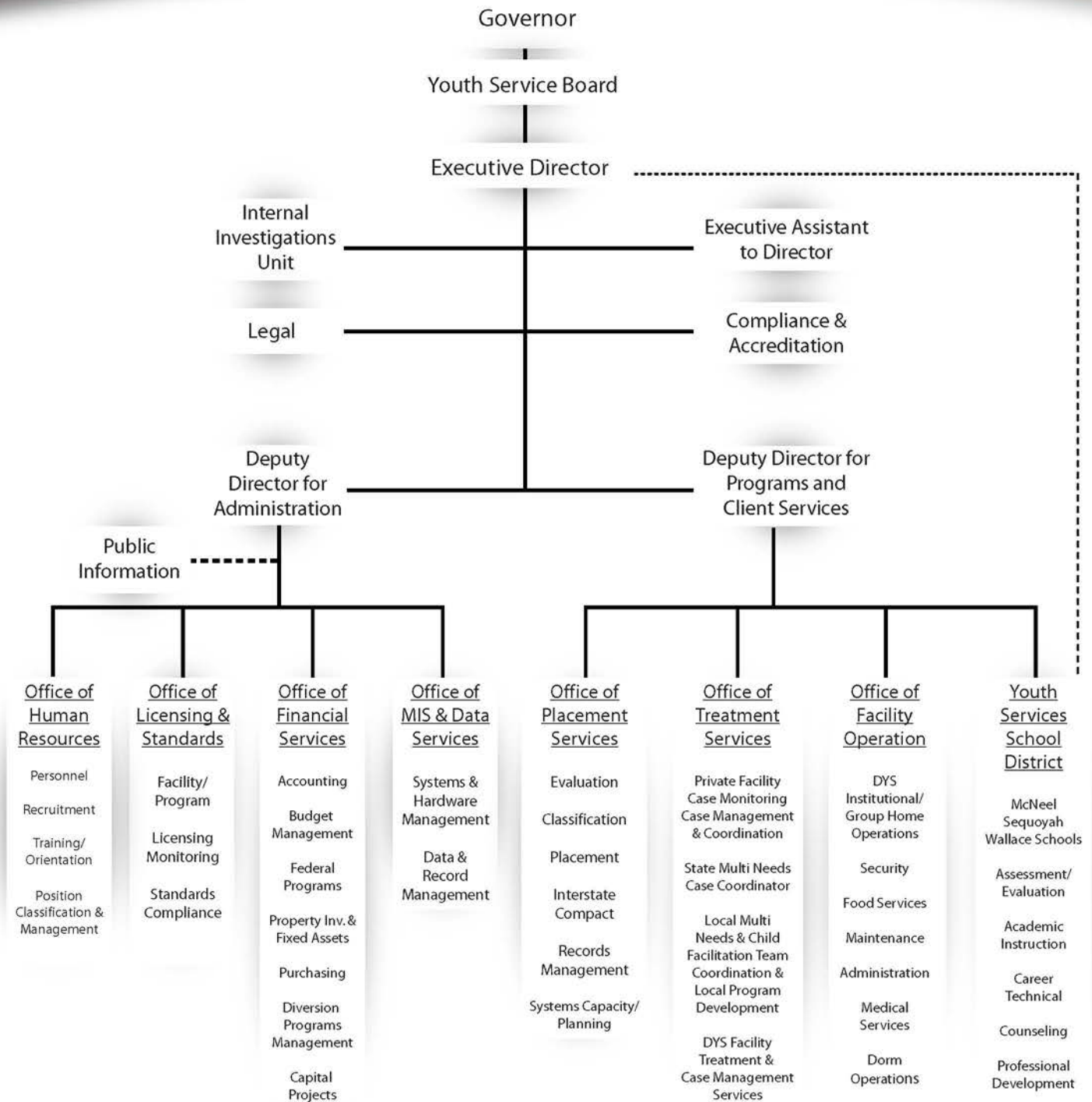
Juveniles by age



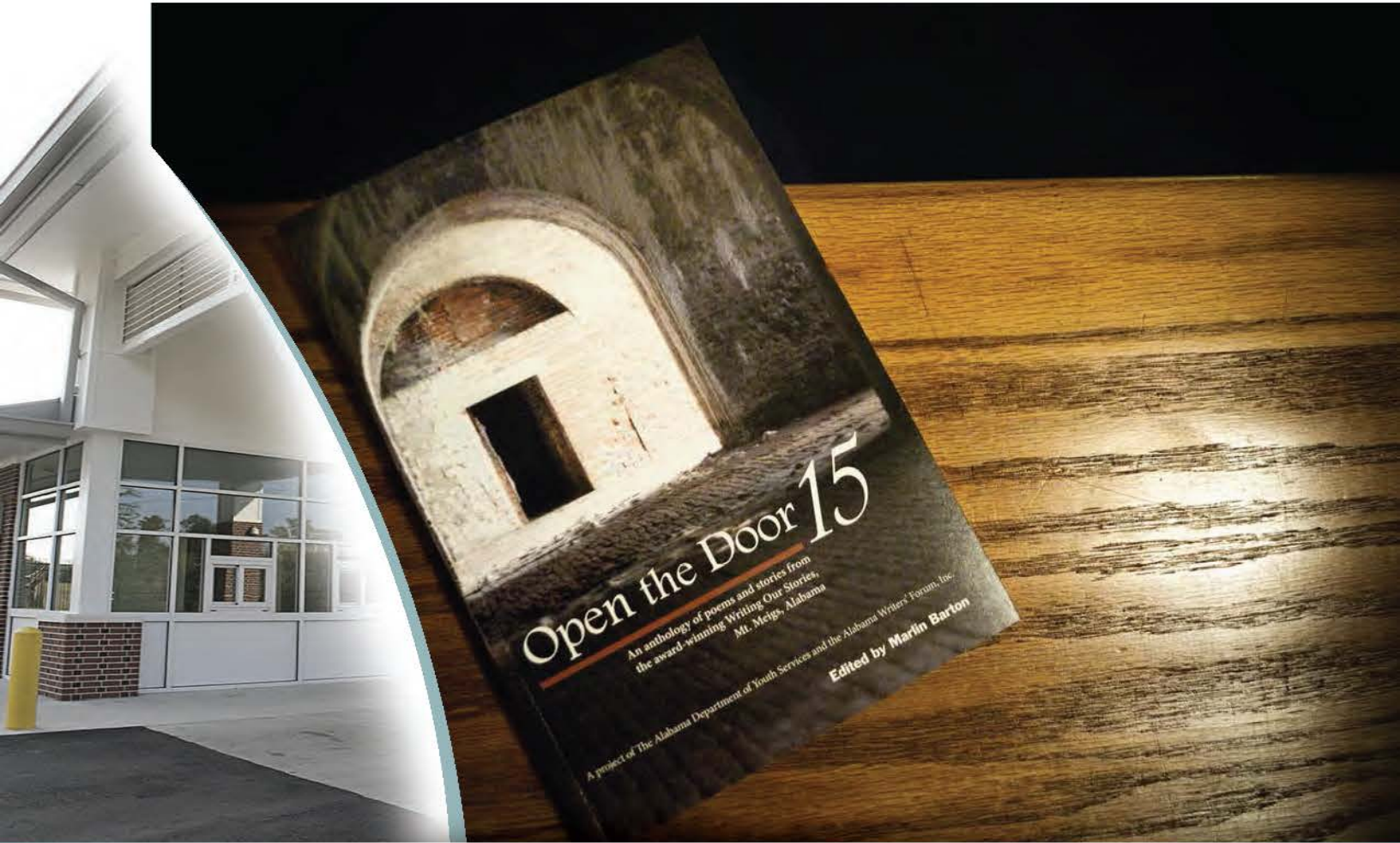
- 11
- 12
- 13
- 14
- 15
- 16
- 17
- 18
- 19
- 20



# organizational chart







State of Alabama Department of Youth Services

